

COLUMBIA UNIVERSITY
IN THE CITY OF NEW YORK

CENTER FOR TEACHING AND LEARNING

June 30, 2017

To whom it may concern:

This letter certifies that Caroline Marris attended the 2017 Innovative Teaching Summer Institute, held June 12-15, 2017 at Columbia University in the City of New York, and completed all Institute requirements.

The Summer Institute is an intensive, interdisciplinary teaching development program offered by the Columbia Center for Teaching and Learning. Program details are available at <http://ctl.columbia.edu/graduate-instructors/itsi/>.

Having successfully met all Summer Institute requirements, Caroline Marris is qualified to apply for the Teaching Observation Fellows program, as outlined at <http://ctl.columbia.edu/graduate-instructors/teaching-observation-fellows/>.

A copy of this letter is on file at the Center for Teaching and Learning.

Best regards,



Mark Phillipson
Director
Graduate Student Programs and Services
Center for Teaching and Learning