

# Minimizing Justified Envy in School Choice: The Design of New Orleans' OneApp\*

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July 2018

## Abstract

In 2012, New Orleans became the first school district to use a mechanism based on Top Trading Cycles (TTC) in real-life allocation problem. TTC is Pareto efficient and strategy-proof, but so are other mechanisms including a serial dictatorship. We show that TTC minimizes justified envy among all Pareto efficient and strategy-proof mechanisms when each school has one seat. When schools have more than one seat, TTC admits less justified envy than serial dictatorship in an average sense. Using data from New Orleans and Boston, we show that TTC has significantly less justified envy compared to serial dictatorship.

**JEL Classification Numbers:** C70, D47, D61, D63.

**Keywords:** School choice, market design, New Orleans OneApp, top trading cycles, random serial dictatorship, justified-envy minimality.

## 1 Introduction

Research on priority-based resource allocation focuses on two central mechanisms: one based on Gale and Shapley (1962)'s deferred-acceptance (DA) algorithm and the other based on Gale's top trading cycles (TTC) algorithm (Shapley and Scarf 1974). This focus is due in part to the fact that both mechanisms are strategy-proof as direct mechanisms: truthful reporting is a weakly dominant strategy

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\*We are grateful to Neil Dorosin, Gabriela Fighetti, and John White for assistance with this study. Thanks also to seminar participants at the 2016 ASSA meetings for helpful comments. Vira Semenova provided excellent research assistance. Pathak is grateful to the W. T. Grant Foundation and the National Science Foundation for support. This paper supersedes "The Role of Priorities in Assigning Indivisible Objects: A Characterization of Top Trading Cycles" cited by others as Abdulkadirođlu, Atila and Yeon-Koo Che (2010) or Abdulkadirođlu, Atila, Yeon-Koo Che, and Olivier Tercieux (2010). Abdulkadirođlu, Pathak, and Roth are members of the scientific advisory board of the Institute for Innovation in Public School Choice. IIPSC was involved in designing OneApp in New Orleans. Abdulkadirođlu, Pathak, and Roth also advised Boston Public Schools and New York City's Department of Education on designing their student assignment systems, discussed herein. This article does not represent the views of the New Orleans Recovery School District or any other school district.

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for the proposing side in DA and for individuals in TTC.<sup>1</sup> The main difference between the mechanisms is that DA produces an outcome that is not Pareto efficient but eliminates justified envy. An allocation eliminates justified envy if there is no blocking pair; that is, if no individual prefers another assignment over her assignment and has a higher priority at the preferred assignment. TTC is Pareto efficient but does not eliminate justified envy. There is no mechanism that is both Pareto efficient and eliminates justified envy.<sup>2</sup>

Abdulkadiroğlu and Sönmez (2003) proposed resolving this trade-off in school assignment mechanism design as follows: if the designer prefers the elimination of justified envy over efficiency, then use DA. If the designer prefers efficiency over elimination of justified envy, then use TTC.<sup>3</sup> Since Gale and Shapley (1962) showed that DA produces a justified envy-free matching that is not Pareto dominated by any other justified envy-free matching, the argument for DA rests on a firm foundation. DA is constrained-optimal in the sense that it weakly Pareto dominates any other matching with no justified envy.

Without a similar constrained-optimality result for TTC, the formal argument for TTC is not on as solid footing. In particular, there are other strategy-proof and Pareto efficient mechanisms for priority-based resource allocation. For example, a serial dictatorship mechanism, which assigns each student in a given order to her most preferred choice among the remaining schools, is strategy-proof and Pareto efficient. Priorities have no role in this mechanism, in the sense that changing priorities does not alter the outcome for a given ordering of students. Despite a lack of role for priorities, serial dictatorship is adopted widely in real world.<sup>4</sup> In contrast, TTC uses priorities to compute an efficient allocation, but the role of priorities in TTC is not as well defined as in DA.

In this paper, we provide a constrained optimality result for TTC that is analogous to the result for DA. To compare efficient allocations, we measure the extent to which two allocations eliminate justified envy. Our approach is inspired by recent literature examining problem-wise comparisons to contrast mechanisms.<sup>5</sup> We say that mechanism  $\varphi_1$  **has less justified envy** than mechanism  $\varphi_2$  if, for any problem, the set of blocking pairs of mechanism  $\varphi_1$  is a subset of the set of blocking pairs of mechanism  $\varphi_2$ . Our main result states that there is no Pareto efficient and strategy-proof mechanism that has less justified envy than TTC (Theorem 1). Our result does not mean that TTC admits less justified envy than other efficient and strategy-proof mechanisms; in fact, no mechanism in this class has that

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<sup>1</sup>Dubins and Freedman (1981) and Roth (1982a) show that DA is strategy-proof for the proposing side (and Roth (1982a) further shows that no stable mechanism is strategy-proof for every agent). Strategy-proofness for TTC was established in Roth (1982b).

<sup>2</sup>This fact is a consequence of Roth (1982a), who shows that an allocation that is free of justified envy need not be Pareto efficient. Kesten (2010) shows a related result: there is no Pareto efficient and strategy-proof mechanism that selects the Pareto efficient and justified-envy-free allocation whenever it exists. Ergin (2002) characterizes situations where there is no conflict between elimination of justified envy and Pareto efficiency.

<sup>3</sup>Abdulkadiroğlu and Sönmez (2003) state (p. 732): "... the choice between these two competing mechanisms depends on the structure and interpretation of the priorities. In some applications, policy makers may rank complete elimination of justified envy before full efficiency, then Gale-Shapley student optimal stable mechanism can be used in those cases. Efficiency may be ranked higher by others, and the top trading cycles mechanism can be used in such applications."

<sup>4</sup>For example, a supplementary round of New York City High School Match and dormitory allocation at many college campuses are based on serial dictatorship.

<sup>5</sup>For examples in different contexts, see Chen and Kesten (2017), Kesten (2006), Maskin (2016), and Pathak and Sönmez (2013).

property. Rather, it means that TTC is “justified-envy minimal” within that class.<sup>6</sup>

While TTC need not be the only justified-envy minimal mechanism, there is a sense in which TTC uses priorities “efficiently” toward that goal: if TTC were run with “artificial” priorities that differ from true priorities *even* for one student at one school, the mechanism is no longer justified-envy minimal (Proposition 1). This class of mechanisms includes serial dictatorship, which is identical to TTC where individuals’ priorities are all artificially set equal to the serial order associated with the serial dictatorship. When schools have multiple seats, TTC is no longer justified-envy minimal within the class of Pareto-efficient and strategy-proof mechanisms. However, TTC outperforms the widely adopted serial dictatorship by admitting less justified envy *in an average sense*. When average is taken across all possible priorities and serial orders used for serial dictatorship, we show that more students have justified envy under serial dictatorship than under TTC on average. Those students also justifiably envy more students on average (Theorem 2). Taken together, these results provide justification for choosing TTC when the goal of minimizing justified envy is second only to efficiency.

The absence of a rigorous but easy-to-follow description of the roles priorities and preferences play in TTC may also explain its limited use in practice. For instance, from 2003 to 2005, a Student Assignment Task force in Boston, led by civic leaders, evaluated possible improvements to the school choice system. As part of their review, the task force recommended TTC over DA, and provided the following statement, which indicates how they perceived the mechanisms after reviewing the academic literature (Landsmark, Dajer and Gonsalves 2014):

[T]he Gale-Shapley algorithm [...] cuts down on the amount of choice afforded to families. The Top Trading Cycles algorithm also takes into account priorities while leaving some room for choice. [...] [C]hoice was very important to many families who attended community forums...

This report notwithstanding, upon further consultation with the community and academic experts, the final recommendation was for DA (Abdulkadiroğlu, Pathak, Roth and Sönmez 2005a). TTC was faulted for allowing students to trade as stated in the final school committee report (BPS 2005):

[TTC’s] trading shifts the emphasis onto the priority and away from the goals BPS is trying to achieve by granting these priorities in the first place.

The OneApp assignment system used for all public school children in New Orleans’ Recovery School District was based on TTC in its initial year in 2012 (Vanacore 2012). To the best of our knowledge, the Recovery School District is the only place that TTC has been used in practice, in school assignment or elsewhere.<sup>7,8</sup> However, after one year, officials abandoned TTC in favor of DA, in part due to its

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<sup>6</sup>That is, the sense in which TTC is constrained-stable is weaker than the sense in which DA is constrained-efficient. This is to be anticipated, however, from the well-known fact that whenever TTC eliminates justified envy, DA is also Pareto efficient.

<sup>7</sup>A team of economists led by Muriel Niederle and Clayton Featherstone proposed a TTC system for school choice for San Francisco, and the school board approved it in March 2010 (see San Francisco Unified School District (2010), Board Approves New Student Assignment System for San Francisco Schools, Press Release, March 10, 2010, <https://web.archive.org/web/20100331064212/http://portal.sfusd.edu/data/news/pdf/3%2010%2010%20SF%20School%20Board%20Approves%20New%20Student%20Assignment%20System.pdf>). However, it appears that the district staff never implemented the Board’s decision; in any event, the school district has declined to make public its current algorithm. For a description of events, see the posts at Roth, Alvin E., Market Design blog, <http://marketdesigner.blogspot.com/search?q=Francisco+AND+school>.

<sup>8</sup>A version of TTC was initially proposed as a way to organize kidney exchange (see Roth, Sönmez and Ünver (2004))

treatment of priorities. Motivated by these developments, we use data from New Orleans and Boston to report on how TTC compares to other efficient mechanisms and to DA. The empirical comparison also shows the relevance of our results.

This paper is related to several other papers on axiomatic mechanism design characterizing strategy-proof mechanisms. The most closely related result is Ma (1994), who characterizes TTC as the unique strategy-proof, Pareto efficient, and individually rational mechanism in the housing market model of Shapley and Scarf. In Section 5, we show how our main result generalizes Ma (1994). Pápai (2000) introduces and characterizes a wide class of mechanisms, known as hierarchical exchange rules, by Pareto efficiency, group strategy proofness, and re-allocation proofness. TTC is a hierarchical exchange rule defined by the school priority lists but Pápai (2000) does not make explicitly reference any specific priority and therefore is silent on how TTC respects priorities. In a similar vein, Pycia and Ünver (2017) introduce and characterize trading cycles with brokers and owners by Pareto efficiency and group strategy-proofness.<sup>9</sup> Dur (2013) and Morrill (2015a) each characterize TTC by relying on additional axioms, which are distinct from our result. Dur (2013), in particular, shows that TTC is 1-stable and there is no Pareto efficient mechanism that is  $\alpha$ -stable for  $\alpha > 1$ . Following the circulation of Abdulkadiroglu and Che (2010), Morrill (2015a) developed a characterization of TTC based on a new fairness concept that he terms “just.” Essentially, this approach amounts to excluding some incidences of justified envy from the fairness consideration.<sup>10</sup> By contrast, we consider all incidents of justified envy in our fairness consideration.

There are other notable characterizations of mechanisms used for school assignment. Alcalde and Barberá (1994) show that student-proposing DA is the only mechanism that eliminates justified-envy, is individually rational, is non-wasteful, and is strategy-proof. Balinski and Sönmez (1999) show that DA is the only matching mechanism that eliminates justified-envy, is individually rational, is non-wasteful, and respects improvements. Kojima and Manea (2010) characterize DA using Maskin monotonicity.

This paper also aligns with more recent studies motivated by TTC mechanisms’ fairness implications. Hakimov and Kesten (2014) and Morrill (2015b) propose TTC variants that improve fairness under some circumstances; we shall discuss these extensively. Che and Tercieux (2016b), Che and Tercieux (2016a) and Leshno and Lo (2017) study Top Trading Cycles in large economies under different asymptotic sequences.<sup>11</sup> They show that the amount of justified envy entailed by TTC does not vanish as the economy grows large.

The rest of this paper is organized as follows. Section 2 introduces the model and our method of comparing mechanisms in terms of their sets of blocking pairs. Section 3 describes a simple example

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but was never used in practice due in part to the difficulty of implementing long cycles. Instead, an incremental process has led to the use of long chains and cycles identified through integer programming (see Anderson, Ashlagi, Gamarnik and Roth (2015)).

<sup>9</sup>See also Bade (2016). Pycia and Ünver (2011) extend their characterization when each discrete resource can be represented by a copy.

<sup>10</sup>Specifically, Morrill (2015a) declares a mechanism to be unjust (only) if  $i$  has justified envy toward  $j$  at  $j$ ’s assignment  $s$  and reassigning  $j$  could potentially lead to a “change” of assignment for some student  $k$  who has a higher priority at  $s$  than  $i$ . Importantly, this notion makes no distinction whether the “change” makes student  $k$  better or worse off.

<sup>11</sup>Che and Tercieux (2016b) and Che and Tercieux (2016a) consider a setting in which the number of students and the number of schools grow large, whereas Leshno and Lo (2017) study a setting in which the number of students and the number of seats at each school grow large while the number of schools remains fixed and finite. Che and Tercieux (2016b)’s comparison of TTC and RSD is mentioned in Section 6.2. See footnote 23 for detail.

we use to demonstrate our main theorem. Section 4 defines TTC and states our main result. Section 5 describes extensions when schools have multiple seats, when priorities are not strict, and for the housing market model of Shapley and Scarf. Section 6 shows that TTC has probabilistic less justified envy than a random serial dictatorship. Section 7 uses data from New Orleans and Boston to compare assignment mechanisms and reviews design issues that led to the adoption of DA after one year in New Orleans. Section 8 concludes.

## 2 The Model

### 2.1 Notation

We define a priority-based resource allocation problem in terms of school assignment, following Abdulkadiroğlu and Sönmez (2003). There are a number of students, each of whom should be assigned a seat at one of a number of schools. Each student has a strict preference ordering over all schools as well as remaining unassigned, and each school has a strict priority ranking of all students. Each school also has a maximum capacity.

Formally, a school choice problem consists of:

1. a set of students  $I = \{i_1, \dots, i_n\}$ ,
2. a set of schools  $S = \{s_1, \dots, s_m\}$ ,
3. a capacity vector  $q = (q_{s_1}, \dots, q_{s_m})$ ,
4. a list of strict student preferences  $P = (P_{i_1}, \dots, P_{i_n})$ , and
5. a list of strict school priorities  $\succ = (\succ_{s_1}, \dots, \succ_{s_m})$ .

For any student  $i$ ,  $P_i$  is a strict preference relation over  $S \cup \{i\}$  where  $sP_i i$  means student  $i$  strictly prefers a seat at school  $s$  to being unassigned. For any student  $i$ , let  $R_i$  denote the “at least as good as” relation induced by  $P_i$ . For any school  $s$ ,  $\succ_s$  is a complete, irreflexive and transitive binary priority relation over  $I$ .<sup>12</sup> Thus,  $i \succ_s j$  means that  $i$  has strictly higher priority at  $s$  than  $j$ . The model assumes that priorities are strict, and we examine the weak priority case in Section 5. Priority rankings are determined by the school district, and schools have no control over them. We also use the following shorthand notation:  $P_{-I'} = (P_i)_{i \in I \setminus I'}$  and  $\succ_{-S'} = (\succ_s)_{s \in S \setminus S'}$ .

We fix the set of students, the set of schools and the capacity vector throughout the paper; hence the pair  $(P, \succ)$  denotes a school choice problem (or simply an **economy**).

The outcome of a school choice problem is a **matching**. Formally, a matching  $\mu : I \rightarrow S \cup I$  is a function such that

1.  $\mu(i) \notin S \Rightarrow \mu(i) = i$  for any student  $i$ , and
2.  $|\mu^{-1}(s)| \leq q_s$  for any school  $s$ .

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<sup>12</sup>Our results follow under a more general assumption that  $\succ_s$  is a complete, irreflexive and transitive binary priority relation over  $I \cup \{s\}$ , where  $i \succ_s s \succ_s j$  means that  $i$  is eligible for a seat at  $s$  and  $j$  is not eligible.

We refer  $\mu(i)$  as the assignment of student  $i$  under matching  $\mu$ .

A matching  $\mu$  **Pareto dominates** a matching  $\nu$ , if  $\mu(i)R_i\nu(i)$  for all  $i \in I$  and  $\mu(i)P_i\nu(i)$  for some  $i \in I$ . A matching is **Pareto efficient** if it is not Pareto dominated by any other matching.

A matching  $\mu$  **eliminates justified envy** if

1. it is individually rational in the sense that there is no student  $i$  who prefers remaining unassigned to her assignment  $\mu(i)$ , and
2. there is no student-school pair  $(i, s)$  such that,
  - (a) student  $i$  prefers  $s$  to her assignment  $\mu(i)$ , and
  - (b) either school  $s$  has a vacant seat under  $\mu$  or there is a lower priority student  $j$  who nonetheless received a seat at school  $s$  under  $\mu$ .

If there is a student  $i$  who violates the first condition, we say the matching is **blocked by an individual**. If there is student-school pair  $(i, s)$  that violates the second condition, we say that student  $i$  **has justified envy** and  $(i, s)$  form a **blocking pair**. A matching **eliminates justified envy** if it is not blocked by either any individual or any pair. Eliminating justified envy is mathematically the same as stability for the college admissions model (Gale and Shapley 1962), when colleges have responsive and acceptant preferences (Roth 1985).<sup>13</sup> The main difference involves interpretation: in college admissions, each school is a strategic agent, so stability has strategic implications, whereas in priority-based resource allocation eliminating justified envy is motivated by fairness considerations.

A **mechanism** selects a matching for each economy. If  $\varphi$  is a mechanism, let  $\varphi(P, \succ)$  denote the matching selected by  $\varphi$  for economy  $(P, \succ)$ . Let  $\varphi(P, \succ)(i)$  denote the assignment of  $i$  in matching  $\varphi(P, \succ)$ . A mechanism is Pareto efficient if it only selects Pareto efficient matchings, i.e., for any problem  $(P, \succ)$ , the matching  $\varphi(P, \succ)$  is Pareto efficient. Similarly, a mechanism eliminates justified envy if it only selects justified envy-free matchings. Finally, a mechanism  $\varphi$  is **strategy-proof** if reporting true preferences is a dominant strategy for every individual in the preference revelation game induced by  $\varphi$ ; that is, for all  $P, \succ, i$  and  $P'_i$

$$\varphi(P, \succ)(i)R_i\varphi(P'_i, P_{-i}, \succ)(i).$$

## 2.2 Mechanisms

We describe three mechanisms for priority-based resource allocation. The simplest is a **serial dictatorship**, which is defined through a priority ordering of agents. For a given preference  $P$ , a serial dictatorship assigns the highest priority agent her first choice, the second highest priority agent her top choice among schools with remaining capacity, and so on. This mechanism is strategy-proof and Pareto efficient (see, e.g., Roth (1982a), Abdulkadiroğlu and Sönmez (1998), and Svensson (1999)).

Abdulkadiroğlu and Sönmez (2003) adapt Gale's TTC for settings with priorities. Given a problem  $(P, \succ)$ , **TTC** finds a matching via the following algorithm:

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<sup>13</sup>A college's preferences are responsive if there is a linear order of the students according to which it wishes to fill its seats (up to its quota). Its preferences are acceptant if it would accept any student if a seat is available; i.e., it finds no student unacceptable.

- **Step 1:** Assign each school a counter that keeps track of how many seats are still available at the school. Initially set the counters equal to the capacities of the schools. Each student points to her favorite school under her announced preferences. If a student has no acceptable school, they are removed from the market. Each school points to the student who has the highest priority for the school. Since the numbers of students and schools are finite, there is at least one cycle. A cycle  $c = \{s_k, i_k\}_{k=1, \dots, K}$  is an ordered list of schools and individuals such that  $s_k$  points to  $i_k$  and  $i_k$  points to  $s_{k+1}$  for every  $k$  where  $s_{K+1} = s_1$ . Moreover, each school can be part of at most one cycle. Similarly, each student can be part of at most one cycle. Every student in a cycle is assigned a seat at the school she points to and is removed. Each school's counter reduces by one in each cycle, and if the counter reduces to zero, the school is also removed. All other schools' counters stay put.

In general, at

- **Step  $k$ :** Each remaining student points to her favorite school among the remaining schools. If a student has no acceptable school, they are removed from the market. Each remaining school points to the student with highest priority among the remaining students. There is at least one cycle. Every student in a cycle is assigned a seat at the school that she points to and is removed. Each school's counter reduces by one in each cycle, and if the counter reduces to zero, the school is also removed. All other schools' counters stay put.

The algorithm terminates when no more students can be assigned seats. We denote the outcome of this mechanism as  $TTC(P, \succ)$ . This algorithm trades priorities of students among themselves starting with students with highest priorities. Abdulkadiroğlu and Sönmez (2003) show this mechanism is strategy-proof and Pareto efficient.

The last mechanism we define is based on Gale and Shapley's (1962) celebrated DA algorithm, which assigns student as follows:

- **Step 1:** Each student proposes to her first choice. Each school tentatively assigns its seats to its proposers one at a time, following their priority order. Any remaining proposers are rejected.

In general, at

- **Step  $k$ :** Each student who was rejected in the previous step proposes to her next choice. Each school considers the students it has been holding together with its new proposers and tentatively assigns its seats to these students one at a time, following their priority order. Any remaining proposers are rejected.

The algorithm terminates when there are either no new proposals or each student has exhausted her rank order list. Gale and Shapley (1962) show that it Pareto dominates any other mechanism that eliminates justified envy. DA is widely used in school choice systems, including in New York City (Abdulkadiroğlu, Pathak and Roth 2005b, Abdulkadiroğlu, Pathak and Roth 2009), London and elsewhere (see, e.g., Pathak and Sönmez (2013) and Pathak (2011)).

## 2.3 Comparing mechanisms

To isolate the way in which TTC uses priorities differently, and arguably better than, other efficient and strategy-proof mechanisms, we need a way to compare efficient allocations based on other properties. A recent literature examines problem-wise comparisons to rank mechanisms by properties that are not satisfied for each problem (see, e.g., Chen and Kesten (2017), Kesten (2006), Maskin (2016), and Pathak and Sönmez (2013).) We follow this approach with our definition:

**Definition 1.** *A mechanism  $\varphi$  has **less justified envy** than  $\psi$  at  $\succ$ , if for any  $P$  and student-school pair  $(i, s)$ , if pair  $(i, s)$  blocks  $\varphi(P, \succ)$ , then pair  $(i, s)$  blocks  $\psi(P, \succ)$ .*

When we compare mechanisms for a given problem, this definition is not equal to a comparison of the count of blocking pairs across mechanisms. Rather, the concept involves a subset relationship: the set of individuals and schools that are in blocking pairs is at least as large under  $\psi$  as under for  $\varphi$  for each problem. An appealing aspect of the subset notion is that our comparison is distribution-free.

Two mechanisms can have less justified envy than each other if they have the same blocking pairs for each problem. Our next definition rules this out:

**Definition 2.** *A mechanism  $\varphi$  has **strictly less justified envy** than  $\psi$  if  $\varphi$  has less envy than  $\psi$ , but  $\psi$  does not have less envy than  $\varphi$ .*

Since the concept of less justified envy defines a preorder, our last definition describes the minimal element of that order.<sup>14</sup>

**Definition 3.** *Given a class of mechanisms  $\mathcal{C}$ ,  $\varphi$  is **justified envy minimal** in  $\mathcal{C}$  if there is no other mechanism  $\psi$  in  $\mathcal{C}$  that has strictly less envy than  $\varphi$ .*

These definitions compare the sets of students who have justified envy under two different mechanisms. As will be clear, we shall perform this comparison within the class of mechanisms that are Pareto efficient and strategy-proof. In the rest of the paper, when not specified, the class of mechanisms,  $\mathcal{C}$ , are Pareto efficient and strategy-proof mechanisms.

Our problem-wise comparison is related to similar ideas for different contexts. A closely related notion was examined by Chen and Kesten (2017), who say that a mechanism  $\varphi$  is more stable than  $\phi$  if at any problem where  $\phi$  is stable,  $\varphi$  is also stable, and there is a problem where  $\phi$  is stable and  $\varphi$  is not.<sup>15</sup> This concept cannot be used to compare mechanisms that do not produce stable outcomes for any problem, while our notion does allow for comparisons in those cases. In that respect, our notion allows for more refined comparisons: if  $\varphi$  has less justified envy than  $\phi$ , then  $\varphi$  is more stable than  $\phi$ .<sup>16</sup> Neither of these notions induce a complete order over mechanisms. That is, two mechanisms may not be

<sup>14</sup>The concept of less justified envy does not define a partial order since the preorder it defines violates anti-symmetry. To see this, let  $\psi$  and  $\psi'$  be two distinct, justified envy-free mechanisms. Clearly,  $\psi$  has less justified envy than  $\psi'$ , and  $\psi'$  has less justified envy than  $\psi$ . However,  $\psi \neq \psi'$ .

<sup>15</sup>Hakimov and Kesten (2014) use this idea to compare the stability of two versions of TTC in a problem with two schools.

<sup>16</sup>Variations on problem-wise comparisons used to compare mechanisms by their vulnerability to manipulation proposed by Pathak and Sönmez (2013) are examined in Andersson, Ehlers and Svensson (2014), and Arribillaga and Massó (2016a) and Arribillaga and Massó (2016b) and Chen, Egedal, Pycia and Yenmez (2016). Aside from preference manipulation, Kesten (2006) shows that given a priority structure, if DA is not consistent for an economy, neither is TTC.

comparable in terms of minimizing justified envy. This is analogous to the comparison of mechanisms by Pareto domination. While a mechanism may Pareto dominate another, it is also possible that two other mechanisms are not Pareto comparable. Nevertheless, Pareto efficiency remains focus of mechanism design. Characterizing TTC by minimal envy in the same spirit.

### 3 Motivating Example

We begin with an example illustrating the tradeoff between efficiency and eliminating justified envy.<sup>17</sup> Suppose there are three students  $I = \{i_1, i_2, i_3\}$  and three schools  $S = \{s_1, s_2, s_3\}$ , each with one seat. Preferences and priorities are given by

$P_{i_1}$	$P_{i_2}$	$P_{i_3}$	$\succ_{s_1}$	$\succ_{s_2}$	$\succ_{s_3}$
$s_2$	$s_1$	$s_1$	$i_1$	$i_2$	$i_3$
$s_1$	$s_2$	$s_2$	$i_3$	$i_3$	$i_2$
$s_3$	$s_3$	$s_3$	$i_2$	$i_1$	$i_1$

DA produces matching

$$\begin{pmatrix} i_1 & i_2 & i_3 \\ s_1 & s_2 & s_3 \end{pmatrix},$$

which eliminates justified envy but is Pareto inefficient. In particular, it is Pareto dominated by another matching:

$$\begin{pmatrix} i_1 & i_2 & i_3 \\ s_2 & s_1 & s_3 \end{pmatrix},$$

which is Pareto efficient. TTC, by letting students  $i_1$  and  $i_2$  trade their top priorities respectively at  $s_1$  and  $s_2$ , implements this outcome. The trade leaves  $i_3$  justifiably envying students  $i_1$  and  $i_2$ , however, as her priorities at  $s_1$  and  $s_2$  are violated.

This example demonstrates that it is impossible to eliminate justified envy if one insists on Pareto efficiency. The relevant question is then whether TTC (or any other mechanism) *minimizes* justified envy, when one restricts attention to the class of Pareto efficient and strategy-proof mechanisms? The answer is yes in the following sense: *TTC is justified envy minimal in the sense that one cannot further reduce justified envy without sacrificing efficiency or strategy-proofness.* To see this, consider any mechanism  $\psi \neq TTC$ , and suppose  $\psi$  does not match  $i_1$  with  $s_2$ . (The argument will be the same if  $\psi$  matches  $i_2$  differently from TTC.) For  $\psi$  to have less justified envy than TTC, both students  $i_1$  and  $i_2$  should not have justified envy, as neither does under TTC. This means that student  $i_1$  cannot be assigned  $s_3$ . Hence, she must match with  $s_1$ . Given this, student  $i_2$  must match with  $s_2$ , or else  $i_2$  will have justified envy. The only way to reduce the amount of justified envy produced by TTC is to match students according to the DA matching above, which is Pareto inefficient.<sup>18</sup> Summing up, if one requires Pareto efficiency, strategy-proofness, *and* respect for  $i_1$  and  $i_2$ 's priorities, just as in TTC, then

<sup>17</sup>As we already mentioned in the introduction, this tradeoff is well known. See, for instance, Roth (1982a) and Abdulkadiroğlu and Sönmez (2003).

<sup>18</sup>This argument shows that if  $\psi$  has less justified envy than TTC, then the two mechanisms must coincide at the preference profile we are considering. Our proof of Theorem 1 builds on this argument, but must also use strategy-proofness to show that  $\psi$  and TTC actually coincide at other preference profiles.

the matching *must* coincide with the TTC matching. This illustrates the “justified-envy-minimizing role” of TTC in its use of priorities.

Although TTC is justified envy-minimal in the class, this does not mean that TTC admits less justified-envy than all other mechanisms in the same class. To see this, consider a serial dictatorship with serial order  $i_3 - i_1 - i_2$ . This mechanism is Pareto efficient and strategy-proof. Further, since student  $i_3$  is the first dictator, he has no justified envy. Recall, however, that  $i_3$  has justified envy under TTC. Hence, TTC does not have less justified-envy than the serial dictatorship. In fact, no mechanism in the class minimizes justified envy in this strong sense. If there were such a mechanism, given its justified envy minimality, TTC should be that mechanism, which, however, we know is not the case.

Do other mechanisms perform as well in minimizing justified envy? Although TTC need not be the only justified-envy minimal mechanism within that class, no other standard mechanism in that class has this property. To illustrate this, consider again serial dictatorship with serial order  $i_3 - i_1 - i_2$ . One can construct a new mechanism which runs the same serial dictatorship, except when the schools’s priorities are  $i_2 \succ_s i_1 \succ_s i_3$  for all  $s = s_1, s_2, s_3$ , in which case TTC is run. This new mechanism is strategy-proof and Pareto efficient. And it reduces justified envy relative to the original serial dictatorship: when  $i_2 \succ_s i_1 \succ_s i_3$  for all  $s = s_1, s_2, s_3$ , TTC entails no justified envy, but the serial dictatorship yields matching

$$\begin{pmatrix} i_1 & i_2 & i_3 \\ s_2 & s_3 & s_1 \end{pmatrix},$$

in which student  $i_2$  justifiably envies both  $i_1$  and  $i_3$ . Later, Proposition 1 shall provide a stronger sense in which deviation from TTC gives rise to non-minimality.

## 4 TTC as Justified Envy Minimizer

### 4.1 Main result

Pareto efficiency and eliminating justified envy are two conflicting concepts since there is no mechanism that satisfies both properties. Our main result establishes the following constrained-optimality property of TTC:

**Theorem 1.** *Suppose each school has one seat. Let  $\varphi$  be a Pareto efficient and strategy-proof mechanism. If  $\varphi$  has less justified envy than TTC at  $\succ$ , then  $\varphi(\cdot, \succ) = TTC(\cdot, \succ)$ .*

This result implies that TTC is justified envy-minimal in the class of Pareto efficient and strategy-proof mechanisms. The proof, provided in the Appendix, proceeds by contradiction. We first posit that there is an efficient mechanism  $\varphi$  with less justified envy than TTC. That is, there is a problem where  $\varphi$  produces an efficient allocation that has less justified envy than the allocation produced by TTC. By comparing the outcome of  $\varphi$  to the steps of TTC, the proof shows that  $\varphi$  cannot have less justified envy than the TTC allocation without contradicting either the Pareto efficiency or strategy-proofness of  $\varphi$ .

The result does not imply that TTC is the only justified-envy minimal mechanism in the class of Pareto efficient and strategy-proof mechanisms. However, we can identify a well-known mechanism in this class that is not justified-envy minimal. For each school  $s$ , let  $f_s : \succ_s \rightarrow \succ_s$  be an arbitrary function that transforms its priority into another (possibly same or distinct) priority. Let  $f = (f_s)_s$ . Consider

a class of mechanisms  $\varphi(\cdot, \succ) = TTC(\cdot, f(\succ))$ . In other words, the new mechanism is obtained by running a TTC under priorities that may differ from true priorities. Observe that  $\varphi$  is Pareto efficient and strategy-proof.

A well-known mechanism in this class is serial dictatorship, which is obtained if for some ordering  $\succ$  over students,  $f_s(\succ_s) = \succ$  for any  $\succ_s$  and  $s$ .

**Proposition 1.** *Suppose  $f_s(\succ_s) \neq \succ_s$  for some school  $s$ . Then, the mechanism  $\varphi(\cdot, \cdot) = TTC(\cdot, f(\cdot))$  is not justified-envy minimal.*

*Proof.* Recall that we have fixed the set of individuals and schools. Assume that there is a school  $s \in S$  for which  $\succ'_s := f_s(\succ_s) \neq \succ_s$ . This means that there are at least two students  $i_1$  and  $i_2$  such that  $i_1 \succ_s i_2$ , but  $i_2 \succ'_s i_1$ . Let  $\succ_s$  be the priorities of school  $s$  and further assume that all schools  $s'$  have the same priorities as school  $s$ . In particular, this means that DA is Pareto-efficient at this profile of priorities. Clearly, this is a strategy-proof, Pareto efficient, and justified envy-free mechanism at this profile of priorities. Now, consider a profile of preferences where all students except for students  $i_1$  and  $i_2$  rank all schools as unacceptable. In turn, student  $i_1$  and  $i_2$  find only school  $s$  acceptable. It is obvious that in such a case, the “distorted” TTC fails to select a justified envy-free assignment. Hence,  $DA(\cdot, \succ)$  has strictly less justified envy than  $\varphi(\cdot, \succ)$  at  $\succ$ . This implies that the “distorted” TTC cannot be justified-envy minimal.<sup>19</sup> ■

This result shows that the envy-minimality of TTC is nontrivial. It also highlights the roles played by the priorities in economizing on justified envy: envy-minimality fails even with a minimal modification of priorities.

## 4.2 “Tightness” of Theorem

Our characterization is tight in the sense that relaxing any of the assumptions yields a mechanism with less justified envy and the remaining properties. Indeed, when we drop the efficiency requirement, TTC does not minimize envy in the class of strategy-proof mechanisms. In that class, TTC entails justified envy for some problem, while DA does not. Therefore, DA minimizes justified envy in that class.

In addition, TTC does not minimize envy in the class of Pareto efficient mechanisms, when we drop the strategy-proofness requirement. The following example provides a mechanism that is Pareto efficient and has strictly less justified envy than TTC.

**Example 1** (A Pareto efficient but not strategy-proof mechanism with less justified envy than TTC). *Suppose there are three students  $I = \{i_1, i_2, i_3\}$  and three schools  $S = \{s_1, s_2, s_3\}$ . Preferences and priorities are given by*

$P_{i_1}$	$P_{i_2}$	$P_{i_3}$	$\succ_{s_1}$	$\succ_{s_2}$	$\succ_{s_3}$
$s_2$	$s_1$	$s_1$	$i_1$	$i_2$	$i_3$
$s_3$	$s_2$	$s_2$	$i_3$	$i_3$	$i_2$
$s_1$	$s_3$	$s_3$	$i_2$	$i_1$	$i_1$

<sup>19</sup>While it may look obvious that running TTC with the “wrong” priorities will fail to be justified envy-minimal, we provide an example in Online Appendix showing that, if we are allowed more fine-tuning (for instance, if the priority modifications are allowed to depend on the preferences) a modified version of TTC can be justified envy-minimal in the class of strategy-proof and Pareto-efficient mechanisms.

TTC yields the matching

$$\mu = \begin{pmatrix} i_1 & i_2 & i_3 \\ s_2 & s_1 & s_3 \end{pmatrix}.$$

Matching  $\mu$  is blocked by the pair  $(i_3, s_1)$  and the pair  $(i_3, s_2)$ . The following matching is Pareto efficient and justified envy-free:

$$\nu = \begin{pmatrix} i_1 & i_2 & i_3 \\ s_3 & s_2 & s_1 \end{pmatrix}.$$

We build the mechanism  $\varphi$  as follows: for any problem other than the one considered above, let  $\varphi$  pick the same matching as TTC. For the above problem,  $\varphi$  picks  $\nu$ , the efficient and justified envy-free matching. Clearly,  $\varphi$  is Pareto efficient and  $\varphi$  has less justified envy than TTC. Our main result implies that mechanism  $\varphi$  is not strategy-proof. Indeed, if the preferences are given as in the above economy, student  $i_1$  is assigned to school  $s_3$ . However, if  $i_1$  misreports his preferences by switching school  $s_3$  and  $s_1$ , then we obtain the TTC outcome:  $i_1$  is matched to  $s_2$  and is better off.

Another assumption in our characterization result is that each school has a single seat. We discuss the case with multiple school seats in detail in the next section.

## 5 Extensions

### 5.1 Multiple school seats

When schools may have more than one seat, there are multiple possible implementations of TTC. The reason is that any school  $s$  with multiple seats, say  $q'_s$ , remaining at any round of TTC is effectively “owned” by top- $q'_s$  priority students among those remaining at that round. There could be multiple ways to organize “trade,” depending on which owner’s trading right is exercised first. The TTC mechanism defined in Section 2.2, referred to as **TTC-Counters**, lets the student with highest-priority at school  $s$  trade his seat first. However, two students may trade two schools  $s$  and  $s'$  even though the student trading into school  $s'$  is among the highest  $q_{s'}$  priority students at school  $s'$ . Consequently, an unnecessary situation of justified envy may arise, which can be avoided by “clinching” or assigning applicants in this highest-priority group before forming and executing cycles. **TTC-Clinch and Trade**, proposed by Morrill (2015b), does precisely this. Yet another variation, **Equitable TTC**, proposed by Hakimov and Kesten (2014), favors the trading by the owners of each school  $s$  who have the highest priority at the school owned by the students pointing to  $s$ .<sup>20</sup> The precise definitions of these mechanisms are provided in the Online Appendix. All these variants of TTC are Pareto efficient and strategy-proof, and reduce to the same mechanism when each school has one seat.

Although the latter two may perform better than TTC-Counters in eliminating justified envy in some instances, the three mechanisms are not generally comparable in this regard. Further, none of them are justified-envy minimal with multi-unit capacity, as we next state. Its proof is available in the Online Appendix.

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<sup>20</sup>Hakimov and Kesten (2014) show that if there are two schools, if Equitable TTC selects an allocation with justified envy for a problem, then TTC also selects an allocation with justified envy, but the converse is not necessarily true.

**Proposition 2.** *Suppose there is a school with more than one seat. Then,*

- i) TTC-Counters, TTC-Clinch and Trade, and Equitable TTC are not justified-envy minimal within the set of Pareto efficient and strategy-proof mechanisms.*
- ii) For each of the three mechanisms, there exists a justified-envy minimal, Pareto efficient, and strategy-proof mechanism that has strictly less justified envy than that mechanism.*

The proof of the first part of this result constructs a Pareto efficient and strategy-proof mechanism  $\varphi$  that produces the same outcome as TTC-Counters for nearly all economies (i.e., an economy, here, is defined as a set of students, a set of schools, and a set of priorities). We define it to produce a different outcome than TTC-Counters for an economy for which there is a Pareto efficient and justified envy-free mechanism. For example, the economy featured in Section 3 satisfies the conditions identified in Ergin (2002): for any set of preferences, there will be a matching that is Pareto efficient and justified envy-free. Hence, for this economy, the student-proposing deferred acceptance mechanism is efficient, strategy-proof, and justified envy-free. Recall, however, that TTC-Counters produces a matching that is not justified envy-free in this example. Hence, we can build a mechanism that selects the outcome of the student-proposing deferred acceptance mechanism for the economy given in that example (regardless of the students' preferences) and otherwise coincides with TTC-Counters. This mechanism is strategy-proof since for each economy, it is strategy-proof. It is Pareto efficient and has strictly less justified envy than TTC-Counters. The full argument for TTC-Counters—as well as TTC-Clinch and Trade and Equitable TTC—is provided in Online Appendix.

The second part of this result follows from the finiteness of  $I$  and  $S$ : for fixed number of schools, students, and school capacities, the number of Pareto efficient and strategy-proof mechanisms is finite, since the number of priorities and preferences is also finite. Hence, starting from any mechanism in this class, one can iteratively find a mechanism improving in the justified envy (which is a transitive order) until one reaches a justified-envy minimal mechanism in finite steps. While the existence of justified-envy minimal mechanisms can be shown, no simple constructive algorithm has been found so far. Whether such an algorithm exists remains an open question.

These observations motivate the empirical analysis in Section 7, which evaluates the performance of three variations of TTC compared to serial dictatorship and deferred acceptance.

## 5.2 Weak priorities

The school choice problem was defined with strict priorities. In practice, however, priorities are often defined via coarse categories, such as having a sibling enrolled at the school or residing in the school's geographic catchment area. In this section, we relax the assumption that priorities are strict. Let  $\succsim$  be a profile of weak priority relations, where each element is complete and transitive but need not be irreflexive or anti-symmetric.

An assignment mechanism  $\varphi$  selects a matching for each problem  $(P, \succsim)$ . For example, one possibility is to convert the weak priorities into strict priorities using a tie-breaker and then apply one of the mechanisms described in Section 2.2. Formally, a tie-breaker  $r_s$  at school  $s$  is a function  $r_s : I \rightarrow \mathbb{N}$  that assigns each student a number. Under  $\succsim_s$ , when two students have equal priority the tie-breaker constructs  $\succ_s$  by giving higher priority to the student with the lower value of the tie-breaker. Let

$\tau = (r_s)_{s \in S}$  be a collection of tie-breakers for each school.  $TTC_\tau$  is a mechanism that applies the tie-breaker  $\tau$  to construct the strict priority order, and then applies TTC to the resulting problem. That is, given  $(P, \succsim)$ ,  $TTC_\tau$  first applies tie-breaker  $\tau$  to  $\succsim$  to construct  $\succ^\tau$  and then computes  $TTC(P, \succ^\tau)$ .

For any given  $\tau$ ,  $TTC_\tau$  is Pareto efficient and strategy-proof. However, even when each school has one seat, it is possible to show that  $TTC_\tau$  does not minimize justified envy among Pareto efficient and strategy-proof mechanisms.

**Example 2** ( $TTC_\tau$  does not minimize justified envy for problem  $(P, \succsim)$ ). *There are three students  $I = \{i_1, i_2, i_3\}$  and two schools  $S = \{s_1, s_2\}$ , where  $q_{s_1} = q_{s_2} = 1$ . School  $s_1$  has strict priorities given by  $i_1 \succ_{s_1} i_2 \succ_{s_1} i_3$ , while  $s_2$  ranks  $i_2$  last and is indifferent between  $i_1$  and  $i_3$ . Consider the tie-breaker  $\tau$ , where  $r(\cdot)$  is the same for each school and is defined by  $r(i_1) = 2$ ,  $r(i_2) = 3$ , and  $r(i_3) = 1$ . With this tie-breaker,  $\succ^\tau$  is given by:*

$\succ_{s_1}$	$\succ_{s_2}$
$i_1$	$i_3$
$i_2$	$i_1$
$i_3$	$i_2$

Suppose that preferences are as follows:

$P_1$	$P_2$	$P_3$
$s_2$	$s_1$	$s_1$
$s_1$	$s_2$	$s_2$

$TTC$  yields the following matching

$$\left( \begin{array}{ccc} i_1 & i_2 & i_3 \\ s_2 & i_2 & s_1 \end{array} \right),$$

where  $i_2$  is unassigned. In problem  $(P, \succsim)$ , the pair  $(i_2, s_1)$  blocks this matching.

Consider student-proposing DA with some other tie-breaking rule  $\hat{\tau}$ , where each school's tie-breaker is given by  $\hat{r}(\cdot)$  with  $\hat{r}(1) = 1$ ,  $\hat{r}(2) = 2$ , and  $\hat{r}(3) = 3$ . The corresponding priorities  $\succ^{\hat{\tau}}$  are given by:

$\succ_{s_1}$	$\succ_{s_2}$
$i_1$	$i_1$
$i_2$	$i_3$
$i_3$	$i_2$

It is easy to check that this satisfies the acyclicity condition in Ergin (2002). Therefore, DA applied to  $(P, \succ^{\hat{\tau}})$  is Pareto efficient.

To show that  $TTC_\tau$  does not minimize envy in the class of Pareto efficient and strategy-proof mechanisms for problems  $(P, \succsim)$ , we build  $\varphi$  which applies student-proposing DA with tie-breakers  $\hat{\tau}$  applied to  $\succsim$  whenever the priorities are given as above and applies TTC with tie-breaker  $\tau$  applied to  $\succsim$  for any other priority relation. The resulting mechanism  $\varphi$  is Pareto efficient and strategy-proof and has less justified envy than  $TTC_\tau$ .

A potentially unusual aspect of this example is that the tie-breaking rule depends on which mechanism we use. It may be more natural to compare mechanisms holding fixed the way tie-breakers are

selected by the mechanism. For a mechanism  $\varphi$  for problem  $(P, \succ)$ , we can define  $\varphi_\tau$  for problem  $(P, \succsim)$  as the mechanism that applies tie-breaking  $\tau$  to  $\succsim$  to construct  $\succ^\tau$  and then computes the outcome of  $\varphi$  for  $(P, \succ^\tau)$ . Given this extra requirement, justified envy minimality of TTC is restored:

**Proposition 3.** *Suppose that each school has one seat. Let  $\tau$  be a tie-breaking rule and  $\varphi_\tau$  be a Pareto efficient and strategy-proof mechanism. If  $\varphi_\tau$  has less justified envy than  $TTC_\tau$ , then  $\varphi_\tau = TTC_\tau$*

*Proof.* Suppose that  $\varphi_\tau$  has less justified envy than  $TTC_\tau$ . Then there exists  $(P, \succsim)$  such that  $\varphi_\tau(P, \succsim)$  has less justified envy than  $TTC_\tau(P, \succsim)$ . Consider  $(P, \succ^\tau)$ , and observe

$$\varphi(P, \succ^\tau) = \varphi_\tau(P, \succsim) \quad \text{and} \quad TTC(P, \succ^\tau) = TTC_\tau(P, \succsim).$$

Therefore,  $\varphi(P, \succ^\tau)$  has less justified envy than  $TTC(P, \succ^\tau)$ , which contradicts Theorem 1 which states that if  $\varphi$  has less justified envy than  $TTC$ ,  $\varphi$  must equal  $TTC$ . ■

### 5.3 The Shapley-Scarf housing market model

As noted above, Gale initially proposed the TTC algorithm for the housing market model of Shapley and Scarf (1974). In the housing market model, the number of individuals is equal to the number of schools or “houses.” Each individual has a complete strict ranking over houses and is endowed with a house. Roth and Postlewaite (1977) showed that the market’s unique core is found via Gale’s TTC algorithm, since in each cycle an individual points to the owner of his most preferred house among the remaining houses. (Recall that for priority-based resource allocation, a cycle consists of individuals pointing to schools and schools pointing to individuals.) For this model, an allocation is individually rational if every individual is assigned a house that she weakly prefers to her initial endowment. Roth (1982b) shows that TTC is strategy-proof in this model, and Ma (1994) shows that Gale’s TTC is the only Pareto efficient, strategy-proof, and individually rational mechanism for this problem.

If we re-interpret the Shapley-Scarf economy such that the agent endowed with a house is first in that house’s priority relation, while all other agents have the equivalent priority just below the owner, then we can consider this setting as equivalent to our model with weak priorities. Let  $\succsim$  be as described above. A pair  $(i, s)$  blocks a matching  $\mu$  in economy  $(P, \succsim)$  if and only if  $sP_i\mu(i)$ , where  $s$  is the unique school at which  $i$  has top priority, which means that individual rationality is violated. Thus, if a Pareto efficient and strategy-proof mechanism is individually rational in a Shapley-Scarf economy, it must be that this mechanism has less justified envy than  $TTC$  at  $\succsim$ . Theorem 1 therefore implies the following<sup>21</sup>

**Corollary 1** (Ma (1994)). *In a Shapley-Scarf economy, a mechanism is Pareto efficient, strategy-proof, and individually rational if and only if it is  $TTC$ .*

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<sup>21</sup>Theorem 1 is proved for strict priorities. However, it is easily checked that it extends to the weak priorities considered in this section. Indeed, the proof of the theorem goes through as long as, when a school  $s$  points to a student  $i$  at some step of TTC,  $i \succ_s j$  for any individual  $j$  who remains at this step. Under the priority relations considered in this section, this property is satisfied.

## 6 TTC vs. Serial Dictatorship with Randomly Drawn Priorities

### 6.1 Comparisons in “average” incidences of justified envy

In the last section, we showed that TTC is not justified-envy minimal when a school has more than one seat. Is there any sense that the TTC still admits fewer incidences of justified envy than the canonical efficient mechanism—serial dictatorship? Here, we provide an affirmative answer to this question in a particular sense. At first glance, a comparison between TTC and serial dictatorship (or its random variant) may appear obvious. After all, the latter mechanism completely ignores students’ priorities, while the former explicitly uses them. We believe that the comparison is meaningful since, while TTC explicitly uses priorities, it is not clear that it uses them “in the right way,” namely to consistently reduce incidences of justified envy. Indeed, as we have seen in Section 3, one may find a priority profile or a serial order such that TTC does not admit less justified envy than serial dictatorship under that serial order. For the same example, one can show that random serial dictatorship in which the serial order is randomly drawn has fewer incidences of justified envy.

Since a comparison between the two mechanisms uniformly across all priorities and all serial orders is not possible, we compare mechanisms in terms of “average” incidences of justified envy, where the average is taken with respect to all possible priorities and all possible serial orders under which serial dictatorship may be run. To this end, it is analytically more convenient to take a “probabilistic” perspective in which TTC is run with the priorities randomly drawn according to the uniform distribution, and serial dictatorship is run with its serial order drawn according to the uniform distribution. Note that the latter mechanism corresponds to the random serial dictatorship (RSD). This exercise can also be motivated by considering a situation where one has some prior knowledge on the distribution of students’ priorities and wishes to compare TTC and RSD in terms, for instance, of expected number of blocking pairs given that distribution. While a uniform iid distribution for priorities seems unrealistic, we argue in Section 6.3 that our result extends to much more realistic distributions.

For comparison in the “average” sense, we consider whether one mechanism dominates another in a probabilistic sense. We first modify our envy comparison taking into account the fact that RSD is a stochastic mechanism, as follows:

**Definition 4.** *A mechanism  $\varphi$  has **probabilistically less justified envy** than  $\psi$ , if for any  $P$  and student-school pair  $(i, s)$ , if pair  $(i, s)$  blocks  $\varphi$  with probability  $p$  then pair  $(i, s)$  blocks  $\psi$  with probability  $q \geq p$ .*

In other words, the comparison of  $\varphi$  to  $\psi$  means that each pair  $(i, s)$  blocks the former under (weakly) fewer (expected) number of priority profiles than it blocks the latter. Whether a pair blocks under RSD is random even for fixed priorities, so we can count an “expected” number of priorities for which a pair blocks. This definition is weaker than Definition 1 because if  $\varphi$  has less justified envy than  $\psi$ , it has probabilistically less justified envy than  $\psi$ .

We present a similar counterpart to Definition 2 for the stochastic case.

**Definition 5.** *A mechanism  $\varphi$  has **probabilistically strictly less justified envy** than  $\psi$  if  $\varphi$  has probabilistically less justified envy than  $\psi$  and  $\psi$  does not have probabilistically less justified envy than  $\varphi$ .*

When priorities are uniformly distributed, TTC and RSD entail identical random assignments.<sup>22</sup> This equivalence does not imply that students face the same justified envy between two mechanisms, as shown in the following example.

**Example 3.** *There are two students  $I = \{i_1, i_2\}$ , and two schools,  $S = \{s_1, s_2\}$ , where  $q_{s_1} = q_{s_2} = 1$ . Suppose that preferences are as follows:*

$P_1$	$P_2$
$s_1$	$s_1$
$s_2$	$s_2$

*With uniform random priorities, TTC and RSD give rise to identical ex ante assignments—namely, each student is assigned to school  $s_1$  and  $s_2$  with equal probability. Yet, the likelihood with which justified envy arises is different under two mechanisms.*

*Under RSD, with probability 1/2, school  $s_1$  is assigned to the student with the lowest priority, in which case the highest priority student justifiably envies the student assigned to school  $s_1$ . Under TTC, however, school  $s_1$  is assigned always to the highest priority student, since both students point to  $s_1$ . Therefore, no justified envy arises under TTC in this example.*

This example shows that it is meaningful to provide a comparison in terms of justified envy even though the two mechanisms produce identical random assignments. That is, the comparison between mechanisms is *solely* in terms of justified envy, since the distribution of assignments for students is identical. The reason is that justified envy involves considering both student preferences and the priorities. The example also reveals an important feature of TTC that allows it to outperform RSD: any student who is assigned via a *short cycle*—namely, a cycle in which a student points to a school and the school points back to a student—cannot be a target of justified envy, whereas those who are assigned via a *long cycle*—namely, a cycle that is not short—can be justifiably envied to the same degree as they are under RSD.

Short and long cycles are important for understanding why TTC produces less envy than RSD when priorities are random. To further understand this point, suppose that each school has one seat. Suppose that student  $i$  prefers school  $s$  over her TTC assignment. In this case, student  $i$  envies student  $j$  who is assigned school  $s$  under TTC. Whether that envy is justified depends on the nature of cycle through which  $s$  is assigned. If school  $s$  has been assigned through a short cycle, then the school must have pointed to student  $j$ , so student  $j$  has higher priority than student  $i$  at school  $s$ , meaning that student  $i$ 's envy toward student  $j$  is not justified. If school  $s$  has been assigned through a long cycle, however, there is a probability 1/2 that student  $i$  has higher priority than student  $j$ , so that his envy is justified. In this case, student  $j$ 's assignment to school  $s$  has nothing to do with his priority at  $s$ . Rather, student  $j$ 's assignment is driven by the fact that he has high priority at some other school, which he *trades away* to obtain school  $s$ . Since the former event occurs with positive probability, student  $i$ 's envy is justified with probability less than half. By contrast, under RSD, if student  $i$  envies another student at school  $s$ , whether that envy is justified is completely random, so the probability of justified envy is precisely 1/2, which is higher than that under TTC. We will exploit this line of reasoning to show that TTC has probabilistically less justified envy than RSD.

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<sup>22</sup>Versions of this result are in Abdulkadiroğlu and Sönmez (1998), Pathak and Sethuraman (2011), Lee and Sethuraman (2011) and Carroll (2014).

## 6.2 TTC has probabilistically less justified envy than RSD

Consider the model in Section 2, but assume that schools' priorities  $\succ$  are randomly generated from draws of a uniform distribution. Furthermore, suppose that the total number of seats in the market is equal to the number of students, i.e.,  $\sum_{s \in S} q_s = |I|$ . We focus on the TTC-Counters version of TTC in this section.

To state our next result, we first introduce notation that counts blocking pairs for a given student  $i$  and school  $s$ . For mechanism  $\mathcal{M} = \{TTC, RSD\}$  and any pair  $(i, s)$  where  $i$  is assigned to a school ranked lower than  $s$ , let  $N^{\mathcal{M}}(i, s)$  denote the number of students assigned to school  $s$  with lower priority at school  $s$  than student  $i$ . Since priorities are random,  $N^{\mathcal{M}}(i, s)$  is a random variable.

Our next result allows us to compare  $N^{\mathcal{M}}(i, s)$  between TTC and RSD as follows:

**Theorem 2.** *Given a student-school pair  $(i, s)$ ,  $N^{RSD}(i, s)$  first-order stochastically dominates  $N^{TTC}(i, s)$ , i.e., for any positive integer  $\ell$ ,*

$$\Pr \{N^{TTC}(i, s) \geq \ell\} \leq \Pr \{N^{RSD}(i, s) \geq \ell\}.$$

*In addition, if, under TTC, student  $i$  prefers school  $s$  to his assignment with strictly positive probability, then  $N^{RSD}(i, s)$  strictly stochastically dominates  $N^{TTC}(i, s)$ , i.e., for each integer  $\ell = 1, \dots, q_s$ ,*

$$\Pr \{N^{TTC}(i, s) \geq \ell\} < \Pr \{N^{RSD}(i, s) \geq \ell\}.$$

This theorem shows that the number of priorities under which student  $i$  justifiably envies  $\ell$  or more students over school  $s$  in the TTC assignment is weakly less than the expected number of priorities under which student  $i$  justifiably envies  $\ell$  or more students over school  $s$  in the RSD assignment.

Theorem 2 immediately allows us to establish the following corollary.

**Corollary 2.** *When school priorities are drawn uniformly randomly,*

- *TTC has probabilistically strictly less justified envy than RSD, and*
- *The expected number of students with justified envy, the expected number of blocking pairs, and the expected number of students each student justifiably envies are all smaller under TTC than under RSD.*

*Proof.* The result follows from the fact that  $\Pr \{N^{TTC}(i, s) \geq 1\} \leq \Pr \{N^{RSD}(i, s) \geq 1\}$ , and that this inequality is strictly positive for some  $(i, s)$  for some preference profile. ■

This result formalizes the sense in which TTC admits less justified envy than serial dictatorship “on average” when schools may have more than one seat.<sup>23</sup>

<sup>23</sup> Che and Tercieux (2016b) study TTC in a one-to-one matching model in which *both* applicants' preferences and their priorities are randomly drawn according to the uniform distribution. They show that, as the economy grows large, the incidences of justified envy under TTC and RSD become indistinguishable. A rough intuition is that as the economy grows arbitrarily large, most of the agents are assigned via long cycles at least in the one-to-one matching, so the distinction between TTC and RSD vanishes. Under these assumptions, the advantage of TTC over RSD vanishes asymptotically. However, this result rests on an asymptotic sequence where the numbers of schools and students grow at the same rate. As the economy grows large in the sense of Abdulkadiroğlu, Che and Yasuda (2015) and Azevedo and Leshno (2016) where

### 6.3 Beyond uniformly random priorities

The assumption of uniformly random drawn priorities may appear stark, but it provides substantial analytical convenience. We consider two other assumptions on the distribution of priorities, which may be closer to real-life applications.

- 1.) **Location-based priorities.** Suppose the set of students is partitioned into  $\{C_s\}_{s \in S}$  where  $C_s$  refers to the catchment area of school  $s$ . Furthermore, assume that  $|C_s| \leq q_s$ , i.e., there are enough seats in each school  $s$  to accommodate all students in the catchment area  $C_s$ . Assume that students are randomly assigned into these catchment areas. Schools' priorities are based on these catchment areas: each school  $s$  assigns a higher priority to students in  $C_s$  compared to students outside  $C_s$ . Within  $C_s$  and within  $I \setminus C_s$ , schools randomly and independently order students. We call this distribution over priorities *location-based*.
- 2.) **Positively correlated priorities.** Suppose the set of students is partitioned into  $K$  tiers  $\{I_1, \dots, I_K\}$ . Randomly assign students into these tiers. Schools' priorities are based on these tiers: for each  $k = 1, \dots, K - 1$ , each school ranks students in  $I_k$  above students in  $I_{k+1}$ . Within each tier, schools rank students randomly and independently. We call this distribution over priorities *positively correlated*.

The next result shows that it is possible to easily adapt argument to either location-based or positively correlated priorities.

**Proposition 4.** *Suppose that the distribution of priorities is either location-based or positively correlated. Given a student-school pair  $(i, s)$ ,  $N^{RSD}(i, s)$  first-order stochastically dominates  $N^{TTC}(i, s)$ . In addition, if, under TTC, student  $i$  prefers school  $s$  to his assignment with strictly positive, then  $N^{RSD}(i, s)$  strictly first-order stochastically dominates  $N^{TTC}(i, s)$ .*

## 7 Comparing Mechanisms in New Orleans and Boston

In this section, we use data from New Orleans and Boston to compare Pareto efficient and justified envy-free allocations in practice.

### 7.1 New Orleans

The New Orleans Recovery School District was formed in 2003 to facilitate state control of schools in New Orleans. The RSD's role expanded considerably following Hurricane Katrina in 2005, and by 2011-12, the district came to oversee the majority of schools in New Orleans. In 2011-12, the district

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the number of seats per school are large relative to the number of schools, the advantage of TTC over RSD still remains both quantitatively and qualitatively even when preferences are randomly drawn. Under this asymptotic sequence, the fraction of seats assigned via short cycles does not vanish. Using our characterization results in the appendix (Proposition 8 and 9), we can show that the expected number of students each student justifiably envies is strictly smaller under TTC than under RSD in the limit economy when the probability measure over preferences has full support.

launched a pioneering unified enrollment process known as OneApp, in an effort to make the process easier to navigate and improve the efficiency of the previous decentralized application process.<sup>24</sup>

Early on, officials identified three major priority groups: students with siblings currently enrolled in a school, students currently enrolled in schools that are closing, and students who live in the school’s geographic area. More background on OneApp is presented in Vanacore (2011), Vanacore (2012), and Harris, Valant and Gross (2015). There was little concern that RSD schools would form blocking pairs and try to enroll pupils from other RSD schools, as might motivate a strategic rationale for eliminating blocking pairs. When deciding on the assignment mechanism, the RSD relied on the Boston experience, whose school priority structure was most similar to New Orleans. At the time, Boston had a sibling and walk zone priority (see, e.g., Abdulkadiroğlu et al. (2005a) and Pathak and Sönmez (2008)).<sup>25</sup> New York City’s experience with a new centralized assignment system was also relevant because the superintendent and many other RSD staffers had worked in New York City’s Department of Education when it adopted a new mechanism.

The discussion centered on the trade-off between efficiency and eliminating justified envy, and there were concerns about how to explain TTC to the public. Officials eventually sided with efficiency and selected TTC-Counters based on the desire for “as many students as possible get into their top choice school” (RSD 2012). Other versions of TTC had not yet been systematically investigated at the time of the decision and so were not considered. To address the concerns about explaining the algorithm, staff were trained in the basics of how the algorithm worked, and promotional materials were released to the public to provide an overview of the algorithm before it was used (see, e.g., the newspaper descriptions in the New Orleans Times-Picayune referenced in Vanacore (2011) and Vanacore (2012)).<sup>26</sup>

We use data from elementary and high school applicants in grade PK and 9 in the 2011-12 school year, and report on the performance of five mechanisms: TTC-Counters, TTC-Clinch and Trade, Equitable TTC, Serial Dictatorship, and DA. There are a total of 46 schools assigned to students in grade PK and 9. Applicants are asked to rank up to eight choices; in practice, less than 5% of applicants rank all eight choices, so it seems reasonable to run the alternative algorithms without taking any behavioral response into account since truth-telling is a weakly dominant strategy in each mechanism without a constraint.<sup>27</sup> We draw 100 sets of lottery numbers, one for each child, and ran the assignment algorithms for each lottery draw. For the serial dictatorship, we order students according to the realized lottery order. Table 1 reports the average across lottery draws and two grades.

Our analysis shows that all three versions of TTC produce nearly identical aggregate rank distributions and similar amounts of justified envy. Roughly 65% of applicants are assigned to their top choice, and 19% are unassigned. Of those who obtain their first choice across lottery draws, the standard deviation is 5.2, so there is virtually no difference once we account for simulation uncertainty. Across the

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<sup>24</sup>Sixteen schools managed by the Orleans Parish Board, a second school district in New Orleans were not part of the OneApp process in its first year, nor were five charter schools authorized by the state’s Board of Elementary and Secondary Education (BESE).

<sup>25</sup>In 2013, Boston Public Schools eliminated walk zones, and the current system only has a sibling priority. See Shi (2015) and Dur, Kominers, Pathak and Sönmez (2016) for more details.

<sup>26</sup>School choice design comprises not only algorithms but also communication packages.

<sup>27</sup>Strictly speaking, when there is a constraint on the number of choices an applicant can rank, none of the mechanisms is strategy-proof. But for the 95% of applicants who ranked fewer than eight choices, they could have ranked an additional choice, and so there is little reason to strategize among the choices they submitted. Haeringer and Klijn (2009), Calsamiglia, Haeringer and Klijn (2010), and Pathak (2016) provide additional analysis and discussion of constrained rank order lists.

three versions of TTC, about 13% of students and 10% of schools are involved in a blocking pair. Here again, the differences between columns are much smaller than the standard deviation across lottery draws. Likewise, the differences in the count of blocking pairs and instances of justified envy are similar for each version of TTC.<sup>28</sup>

Further, each of the three TTC mechanisms has less justified envy than Serial Dictatorship.<sup>29</sup> About 18% of students have justified envy, and five more schools trigger justified envy under Serial Dictatorship compared to TTC. These differences are larger than the corresponding standard deviation due to lottery draws. Moreover, the number of blocking pairs is roughly 40% greater under Serial Dictatorship than under TTC. This evidence suggests that the forces identified in Theorem 1 and Proposition 1 carry through (even) when schools can have more than one seat; namely, TTCs (of different variants) perform well in terms of “economizing” on justified envy when schools have more than one seat. It is worth noting that the aggregate rank distribution under the Serial Dictatorship is similar to that under TTC, indicating that, based on this metric, there may be little cost to minimizing blocking pairs.

In 2012-13, the RSD switched to DA, citing three main reasons. First, there were on-going efforts to encourage participation from a broader set of schools in New Orleans, including screened schools in the Orleans Parish School Board (OPSB). OPSB schools include those that audition applicants for specialized music, arts, and specialized athletic programs, in which eliminating blocking may be valuable for strategic reasons.<sup>30</sup> Second, TTC was perceived as difficult for participants to understand and for staff to explain why a child was assigned a seat over a child who was not. Under DA, officials could explain that an applicant did not obtain an assignment at a higher ranked seat because another applicant with higher priority was assigned to that seat. Such an explanation was not available for TTC. Finally, eligible families were allowed to apply for non-public schools participating in Louisiana’s Scholarship Program (LSP), a voucher program that allows low-income students in low-performing schools to apply for private schools (for more details on this program, see Abdulkadiroglu, Pathak and Walters (2016)). The LSP expanded statewide during Year 2 of OneApp due to a state law, Act 2. The Louisiana Department of Education interpreted blocking pairs created by TTC as being potentially subject to legal challenge under Act 2.

The last column of Table 1 suggests that the switch to DA may have had little impact on the overall aggregate rank distribution of choices received by applicants. Slightly fewer students are assigned to their top choice under DA. The difference between DA and TTC-Counters is 10 students, which is greater than the standard deviation of first choice under TTC-Counters, which was 5.2. Slightly more

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<sup>28</sup>Note that this conclusion differs from some of the simulations performed by Hakimov and Kesten (2014) and Morrill (2015b), which show substantial differences across TTC variants. One way to interpret the difference is that the simulation environments (e.g., the distribution of preferences and priorities) considered by these authors do not approximate real-world markets such as New Orleans and Boston. Another possibility is that the difference across different TTC variants may diminish in large markets; for instance, Leshno and Lo (2017) reach a conclusion consistent with our empirical findings, showing that in a large market the TTC-Clinch and Trade may not perform better (and sometimes considerably worse) than the TTC-Counters in terms of justified envy.

<sup>29</sup>Note also that Serial Dictatorship entails similar aggregate rank distribution as each TTC mechanism. The finding that all four Pareto efficient mechanisms perform similarly in aggregate rank distribution is consistent with Che and Tercieux (2017), who establish approximate payoff equivalence of Pareto efficient mechanisms in large allocation problems.

<sup>30</sup>Direct-run OPSB schools participated in OneApp in 2012-13, but OPSB charter schools and charter schools run directly by the state under the purview of OPSB did not. In December 2012, the OPSB passed an amendment requiring charter schools to participate in OneApp when their contracts are reauthorized. The RSD encouraged all OPSB charters to participate.

students are assigned their second choice, and DA has somewhat fewer students unassigned. The benefit of this small reduction in top choice assignment is that no student is involved in a blocking pair.

## 7.2 Boston

Boston Public Schools operates a school choice process using DA, in which (through 2013) applicants could apply to any school in their zone for elementary and middle school and city-wide for high school. As in New Orleans, students were prioritized based on sibling and walk zone status, so that students with siblings at a school who reside in the walk zone have highest priority, students with siblings at a school have the next highest priority, and students in the walk zone have the next highest priority. Within each priority, students are ordered using their random number.<sup>31</sup> We work with data from four years, from 2009-2010 through 2012-2013, when the district employed the student-proposing deferred acceptance algorithm.<sup>32</sup> We focus on main round applicants for the elementary (grade K1 and K2), middle (Grade 6), and high school (Grade 9) transition points. There are on average 124 total schools assigned to these applicants across these years. For each applicant, we observe the priority of the choices they ranked.<sup>33</sup> Since the mechanism is based on DA, applicants can rank as many schools as they wish, and BPS advises families to list schools in order of true preference (BPS 2012), we simulate the outcome of other mechanisms holding the submitted preferences fixed.

Table 2 shows that the patterns in Boston parallel those in New Orleans. Namely, there is little difference across the three versions of TTC in terms of the aggregate rank of choices assigned and amount of justified envy. Furthermore, TTC has significantly less justified envy than the Serial Dictatorship and a similar aggregate rank distribution. Finally, DA assigns slightly fewer students to their first choice and has a small number who are unassigned. This difference is far smaller than the difference in the number of students with justified envy under TTC. These facts suggest our results may be relevant for other cities with similar priority structures as New Orleans and Boston.

## 8 Conclusion

This paper provided a formal basis for recommending TTC over other Pareto efficient and strategy-proof mechanisms for priority-based resource allocation. Our main result is a counterpart to the constrained-optimality result for DA and shows that there is a formal justification for resolving the trade-off between Pareto efficiency and the elimination of justified envy as initially envisioned by Abdulkadiroğlu and Sönmez (2003). In the case where each school has one seat, TTC is justified envy minimal. When schools have more than one seat, TTC admits less justified envy than the serial dictatorship on average when the average is taken over all possible priorities and all serial orders.

Using data from New Orleans and Boston, we investigated three TTC variations for settings where schools may have more than one seat. The aggregate rank distribution and set of blocking pairs are

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<sup>31</sup>Appendix E of Dur et al. (2016) provides additional details on the priority structure, and describes how the mechanism applies walk zone priority for only one-half of school seats.

<sup>32</sup>Boston continues to employ DA, but changed the configuration of its schools zones after our time-period (see, e.g., Dur et al. (2016) for more details).

<sup>33</sup>To implement TTC, it is necessary to compute the priority of choices that are not ranked. We impute sibling priority at unranked schools using a list of schools that siblings attend and walk zone priority using information linking residential locations to the set of walk zone schools.

similar across these versions of TTC. Further, all TTC variations have significantly less justified envy than a serial dictatorship, thereby providing an empirical analogue to our main result.

In the field, there is growing momentum in favor of DA over TTC (see, e.g., Pathak and Sönmez (2013) and Pathak (2016)). This trend may be driven by a first-mover advantage of DA, since New York City and Boston adopted DA in 2003 and 2005, and its familiarity as the core of the National Residency Matching Program for U.S. doctors (Roth and Peranson 1999). Our paper shows that the aggregate rank distribution of choices assigned under DA and TTC are similar in Boston and New Orleans, which may further shift the balance in favor of DA for markets similar to these two areas.<sup>34</sup>

Moreover, officials in New Orleans echoed a theme in Boston: TTC seems harder to explain and participate in comparison to DA. It remains to be seen whether there will be another setting where TTC is used for school assignment in the field. Part of the challenge in advocating for TTC is explaining how it reflects priorities, a difficulty that may be easier to surmount with our formal result. It's possible that TTC would have been selected in other settings with knowledge of this result, and at the very least, advocates now have a new argument in favor of TTC.

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<sup>34</sup>There is a more substantial difference in aggregate rank distribution between TTC and DA in New York City high school assignment (see Abdulkadiroğlu et al. (2009) and Che and Tercieux (2016a)). The difference is consistent with a theoretical result in the Che and Tercieux (2016a) large-market model. New York City school assignment is unusual given its size and variety of programs. The extent to which differences in market characteristics affect the performance of alternative matching mechanisms is worth further investigation.

Table 1. Comparison of Mechanisms in New Orleans for Main Transition Grades (PK and Grade 9)

	TTC-Counters (1)	TTC-Clinch and Trade (2)	Equitable TTC (3)	Serial Dictatorship (4)	Student- Proposing Deferred Acceptance (5)
A. Choice Assigned					
1	772	770	771	777	762
2	126	129	127	121	137
3	46	47	47	44	51
4	18	18	18	17	19
5+	11	11	11	8	10
Unassigned	222	221	222	228	217
Total	1196	1196	1196	1196	1196
B. Statistics on Blocking Pairs					
Students with justified envy	158	157	159	213	0
Schools involved in blocking pairs	7	7	7	12	0
Blocking pairs (i,s)	228	224	215	308	0
Instances of justified envy (i, (j,s))	1111	1086	1100	6546	0

Notes: The main transition grades are PK and Grade 9 for 2012. TTC-counters defined in Abdulkadiroglu and Sonmez (2003). TTC-Clinch and Trade defined in Morrill (2015). Equitable-TTC defined in Hakimov and Kesten (2014). Students with justified envy means there exists a school  $s$  where  $(i,s)$  is a blocking pair. School involved in blocking pairs means there is a school  $s$  such that there exists student  $i$  such that  $(i,s)$  is a blocking pair. Blocking pairs  $(i,s)$  means there exists at least one applicant  $j$  such that  $(i,(j,s))$  is a blocking instance. Instance of justified envy  $(i,(j,s))$  means student  $i$  complains about student  $j$ 's assignment at  $s$ . The numbers represent averages of 100 different lottery draws for each grade, which are then averaged over grades PK and 9. There is a total of 46 schools in PK and Grade 9. The standard deviation across lottery draws in column 1 for first choice assigned is 5.2, for unassigned is 5.2, for students with justified envy is 8.5, for schools involved in blocking pairs is 0.4, for blocking pairs is 20.2, and for instances of justified envy is 110.7. Standard deviations are similar for the other columns.

Table 2. Comparison of Mechanisms in Boston for Main Transition Grades (K1, K2, 6, and 9)

	TTC-Counters (1)	TTC-Clinch and Trade (2)	Equitable TTC (3)	Serial Dictatorship (4)	Student- Proposing Deferred Acceptance (5)
A. Choice Assigned					
1	1240	1240	1240	1236	1227
2	322	323	323	315	336
3	134	134	134	132	138
4	56	55	55	51	57
5+	39	39	39	34	40
Unassigned	102	101	101	124	96
Total	1893	1893	1893	1893	1893
B. Statistics on Blocking Pairs					
Students with justified envy	129	126	125	280	0
Schools involved in blocking pairs	18	18	18	44	0
Blocking pairs (i,s)	160	156	157	369	0
Instances of justified envy (i, (j,s))	768	711	696	3650	0

Notes: Data cover four school years from 2009-2010 through 2012-13. TTC-counters defined in Abdulkadiroglu and Sonmez (2003). TTC-Clinch and Trade defined in Morrill (2015). Equitable TTC defined in Hakimov and Kesten (2014). Instance of justified envy (i,(j,s)) means student i complains about student j's assignment at s. Blocking pair (i,s) means there exists at least one applicant j such that (i,(j,s)) is a blocking instance. Students with justified envy means there exists a school s where (i,s) is a blocking pair. Schools involved in blocking pairs means there is a school s such that there exists student i such that (i,s) is a blocking pair. BPS precedence implemented as Walk-Open. The numbers represent averages of 100 different lottery draws for each grade, which are then averaged over grades K1, K2, 6, and 9. There is an average of 124 total schools in Boston. The standard deviation across lottery draws in column 1 for first choice assigned is 6.8, for unassigned is 5.2, for students with justified envy is 16.9, for schools involved in blocking pairs is 2.4, for blocking pairs is 21.6, and for instances of justified envy is 98.6. Standard deviations are similar for the other columns.

## A Proof of Theorem 1

*Proof.* Let  $\varphi$  be a Pareto efficient and strategy-proof mechanism that has less justified envy than  $TTC$  at the profile of priority relations  $\succ$ . To the contrary, suppose that there exists  $P$  such that

$$\varphi(P, \succ) \neq TTC(P, \succ).$$

The proof will proceed by induction on the steps of  $TTC$ . Let  $I_k(P, \succ)$  be the set of individuals who are matched in step  $k$  of  $TTC(P, \succ)$ .

*Claim 1:* For all  $i \in I_1(P, \succ)$ ,

$$\varphi(P, \succ)(i) = TTC(P, \succ)(i).$$

*Proof.* Suppose that for some  $i \in I_1(P, \succ)$ ,

$$\varphi(P, \succ)(i) \neq TTC(P, \succ)(i).$$

Let  $c = \{s_k, i_k\}_{k=1, \dots, K}$  be the cycle in which  $i$  is matched with  $TTC(P, \succ)(i)$  and  $i = i_K$ . We will abuse notation and say that  $i \in c$  for some  $i$  if  $i = i_1, \dots, i_K$ . Note that every  $i_k$  trades  $s_k$  for  $s_{k+1}$  (modulo  $K$ ), which is  $i_k$ 's first choice.

Consider the alternative preference relation:

$$P'_{i_K} : s_1, s_K, \dots$$

Since we've only altered the preferences of an individual in  $c$  and each individual obtains her first choice, the  $TTC$  matching remains the same:

$$TTC(P'_{i_K}, P_{-\{i_K\}}, \succ) = TTC(P, \succ).$$

Since  $s_1$  is  $i_K$ 's first choice and

$$\varphi(P, \succ)(i_K) \neq \underbrace{TTC(P, \succ)(i_K)}_{=s_1},$$

we obtain

$$s_1 P_{i_K} \varphi(P, \succ)(i_K). \tag{1}$$

Also, since  $s_K$  points to  $i_K$ , by construction of  $TTC$ , we know that

$$TTC(P'_{i_K}, P_{-\{i_K\}}, \succ)(i_K) R'_{i_K} s_K.$$

But we know that  $TTC(P'_{i_K}, P_{-\{i_K\}}, \succ)(i_K) = s_1$  and preferences are strict, so

$$TTC(P'_{i_K}, P_{-\{i_K\}}, \succ)(i_K) P'_{i_K} s_K.$$

Therefore,  $(i_K, s_K)$  does not block  $TTC(P'_{i_K}, P_{-\{i_K\}}, \succ)$ .

Since  $\varphi$  has less justified envy than  $TTC$  at  $\succ$ ,  $(i_K, s_K)$  also does not block  $\varphi(P'_{i_K}, P_{-\{i_K\}}, \succ)$ . In addition, since  $s_K$  points to  $i_K$  in cycle  $c$ , for all  $j \neq i_K$ , we have

$$i_K \succ_{s_K} j$$

so that

$$\varphi(P'_{i_K}, P_{-\{i_K\}}, \succ)(i_K) \in \{s_1, s_K\}$$

must hold. Then equation (1) and strategy-proofness of  $\varphi$  imply

$$\varphi(P'_{i_K}, P_{-\{i_K\}}, \succ)(i_K) = s_K,$$

for otherwise  $i_K$  would be able to manipulate  $\varphi$  in economy  $(P, \succ)$  by submitting  $P'_{i_K}$  to obtain  $s_1$ . As a result,  $i_K$  obtains her second choice under  $P'_{i_K}$ .

Next, consider  $i_{K-1}$  and the alternative preference

$$P'_{i_{K-1}} : s_K s_{K-1} \dots$$

As before, the TTC matching remains the same:

$$TTC(P'_{i_{K-1}}, P'_{i_K}, P_{-\{i_{K-1}, i_K\}}, \succ) = TTC(P'_{i_K}, P_{-\{i_K\}}, \succ) = TTC(P, \succ).$$

Since  $s_K$  is  $i_{K-1}$ 's first choice and

$$\varphi(P'_{i_K}, P_{-\{i_K\}}, \succ)(i_{K-1}) \neq \underbrace{TTC(P'_{i_K}, P_{-\{i_K\}}, \succ)(i_{K-1})}_{=s_K},$$

we obtain

$$s_K P_{i_{K-1}} \varphi(P'_{i_K}, P_{-\{i_K\}}, \succ)(i_{K-1}). \quad (2)$$

Also, since  $s_{K-1}$  points to  $i_{K-1}$ , by construction of  $TTC$ , we know that

$$TTC(P'_{i_{K-1}}, P'_{i_K}, P_{-\{i_{K-1}, i_K\}}, \succ)(i_{K-1}) R'_{i_{K-1}} s_{K-1},$$

it must be the case that  $(i_{K-1}, s_{K-1})$  does not block  $TTC(P'_{i_{K-1}}, P'_{i_K}, P_{-\{i_{K-1}, i_K\}}, \succ)$ . Since  $\varphi$  has less justified envy than  $TTC$  at  $\succ$ ,  $(i_{K-1}, s_{K-1})$  does not block  $\varphi(P'_{i_{K-1}}, P'_{i_K}, P_{-\{i_{K-1}, i_K\}}, \succ)$ .

In addition, since  $s_{K-1}$  points to  $i_{K-1}$  in cycle  $c$ , for all  $j \neq i_{K-1}$ , we have

$$i_{K-1} \succ_{s_{K-1}} j.$$

Thus, using the fact that  $(i_{K-1}, s_{K-1})$  does not block  $\varphi(P'_{i_{K-1}}, P'_{i_K}, P_{-\{i_{K-1}, i_K\}}, \succ)$ , as before, we obtain

$$\varphi(P'_{i_{K-1}}, P'_{i_K}, P_{-\{i_{K-1}, i_K\}}, \succ)(i_{K-1}) R'_{i_{K-1}} s_{K-1},$$

so that

$$\varphi(P'_{i_{K-1}}, P'_{i_K}, P_{-\{i_{K-1}, i_K\}}, \succ)(i_{K-1}) \in \{s_K, s_{K-1}\}.$$

By strategy-proofness of  $\varphi$  and by (2), it must be that

$$\varphi(P'_{i_{K-1}}, P'_{i_K}, P_{-\{i_{K-1}, i_K\}}, \succ)(i_{K-1}) = s_{K-1}.$$

Then

$$\varphi(P'_{i_{K-1}}, P'_{i_K}, P_{-\{i_{K-1}, i_K\}}, \succ)(i_{K-2}) \neq \underbrace{TTC(P'_{i_{K-1}}, P'_{i_K}, P_{-\{i_{K-1}, i_K\}}, \succ)(i_{K-2})}_{=s_{K-1}}.$$

We argue that by repeating the argument iteratively for  $i_{K-2}$ , and for every individual in the cycle  $c$ , we can obtain that

$$\varphi(P'_c, P_{-c}, \succ)(i_k) = s_k,$$

where  $P'_c = \{P'_{i_k}\}_{i_k \in c}$  and  $P'_{i_k} : s_{k+1}, s_k, \dots$

To see this, note that at the last step of the argument, we know that

$$\varphi(P'_c, P_{-c}, \succ)(i_1) = s_1.$$

This implies that

$$\varphi(P'_c, P_{-c}, \succ)(i_K) \in \{s_K, \emptyset\}.$$

Now since

$$TTC(P'_c, P_{-c}, \succ)(i_K) R'_{i_K} s_K,$$

we know that  $(i_K, s_K)$  does not block  $TTC(P'_c, P_{-c}, \succ)$  and because  $\varphi$  has less justified envy than  $TTC$ , it does not block  $\varphi(P'_c, P_{-c}, \succ)$ . Since, by definition of  $TTC$ , for all  $j \neq i$ ,

$$i_K \succ_{s_K} j,$$

we must have

$$\varphi(P'_c, P_{-c}, \succ)(i_K) R'_{i_K} s_K.$$

Therefore,

$$\varphi(P'_c, P_{-c}, \succ)(i_K) = s_K.$$

Hence, starting from  $\varphi(P'_c, P_{-c}, \succ)(i_1) = s_1$ , we obtained that  $\varphi(P'_c, P_{-c}, \succ)(i_K) = s_K$ . Now, applying the argument iteratively, we find that  $\varphi(P'_c, P_{-c}, \succ)(i_k) = s_k$  for all  $k$ . But this contradicts Pareto-efficiency of  $\varphi$  because every individual in the cycle will be better off if every  $i_k$  is matched with  $s_{k+1}$  (modulo  $k$ ) without changing the matching of individuals in  $I - c$ .

Therefore, we have established Claim 1: for all  $i \in I_1(P, \succ)$ ,

$$\varphi(P, \succ)(i) = TTC(P, \succ)(i).$$

□

Now, assume that

$$\varphi(P, \succ)(i) = TTC(P, \succ)(i)$$

for all  $i$  that is matched in the first  $m - 1$  steps of  $TTC$ , i.e.  $i \in \bigcup_{l=1, \dots, m-1} I_l(P, \succ)$ .

*Claim 2.* For all  $i \in I_m(P, \succ)$ ,

$$\varphi(P, \succ)(i) = TTC(P, \succ)(i).$$

*Proof.* Suppose to the contrary that for some  $i \in I_m(P, \succ)$ ,

$$\varphi(P, \succ)(i) \neq TTC(P, \succ)(i).$$

Let  $c = \{s_k, i_k\}_{k=1, \dots, K}$  be the cycle in which  $i$  is matched with  $TTC(P, \succ)(i)$  in step  $m$  of  $TTC(P, \succ)$  and  $i = i_K$ .

Note that every  $i_k$  trades  $s_k$  for  $s_{k+1}$  which is her first choice among remaining schools at step  $m$  of  $TTC(P, \succ)$ . Consider the alternative preference relation:

$$P'_{i_K} : s_1, s_K, \dots$$

By construction, the  $TTC$  matching remains the same, i.e.

$$TTC(P'_{i_K}, P_{-\{i_K\}}, \succ) = TTC(P, \succ).$$

Since  $s_1$  is  $i_K$ 's first choice among remaining schools at step  $m$  of  $TTC(P, \succ)$ ; that is,

$$\varphi(P, \succ)(i_K) \neq TTC(P, \succ)(i_K) = s_1.$$

By our inductive hypothesis, under  $\varphi(P, \succ)$ , all schools  $s$  assigned before step  $m$  of  $TTC(P, \succ)$  have been assigned to

$$\varphi(P, \succ)(s) = TTC(P, \succ)(s).$$

That is, all schools assigned before step  $m$  are assigned to a student not in  $I_m(P, \succ)$ . Therefore,  $i_K$  does not receive any such schools  $s$  under  $\varphi(P, \succ)$ , i.e.

$$\varphi(P, \succ)(i_K) \neq s$$

for all schools  $s$  assigned before step  $m$  of  $TTC(P, \succ)$ . This yields

$$s_1 P_{i_K} \varphi(P, \succ)(i_K). \tag{3}$$

Also, by construction of  $TTC$ , we know that

$$TTC(P'_{i_K}, P_{-\{i_K\}}, \succ)(i_K) R'_{i_K} s_K,$$

so it must be the case that  $(i_K, s_K)$  does not block  $TTC(P'_{i_K}, P_{-\{i_K\}}, \succ)$ . Since  $\varphi$  has less justified envy than  $TTC$  at  $\succ$ ,  $(i_K, s_K)$  does not block  $\varphi(P'_{i_K}, P_{-\{i_K\}}, \succ)$ .

In addition, by construction of  $TTC$ , we know that for all  $j$  that are not yet eliminated at step  $m$  of  $TTC$ ,

$$i_K \succ_{s_K} j.$$

Note that

$$\varphi(P'_{i_K}, P_{-\{i_K\}}, \succ)(s_K)$$

is not eliminated at step  $m$  of  $TTC$ . To see this, note that if  $\varphi(P'_{i_K}, P_{-\{i_K\}}, \succ)(s_K)$  had been eliminated in  $TTC$  before step  $m$ , we would have by the inductive hypothesis

$$\varphi(P'_{i_K}, P_{-\{i_K\}}, \succ)(s_K) = TTC(P'_{i_K}, P_{-\{i_K\}}, \succ)(s_K) = i_{K-1},$$

meaning that  $i_{K-1}$  would have been eliminated before step  $m$  in  $TTC(P'_{i_K}, P_{-\{i_K\}}, \succ)$ , a contradiction.

Thus, since  $\varphi(P'_{i_K}, P_{-\{i_K\}}, \succ)(s_K)$  is not eliminated at step  $m$  of  $TTC$  and  $i_K \succ_{s_K} j$  for all  $j$  that are not eliminated yet at step  $m$  of  $TTC$ , we obtain that either

$$\varphi(P'_{i_K}, P_{-\{i_K\}}, \succ)(s_K) = i_K$$

or

$$i_K \succ_{s_K} \varphi(P'_{i_K}, P_{-\{i_K\}}, \succ)(s_K).$$

Thus, because  $(i_K, s_K)$  does not block  $\varphi(P'_{i_K}, P_{-\{i_K\}}, \succ)$ , in each of these cases, we must have that

$$\varphi(P'_{i_K}, P_{-\{i_K\}}, \succ)(i_K) R'_{i_K} s_K,$$

so that

$$\varphi(P'_{i_K}, P_{-\{i_K\}}, \succ)(i_K) \in \{s_1, s_K\}.$$

By strategy-proofness of  $\varphi$  and (3), it must be that

$$\varphi(P'_{i_K}, P_{-\{i_K\}}, \succ)(i_K) = s_K.$$

Then,

$$\varphi(P'_{i_K}, P_{-\{i_K\}}, \succ)(i_{K-1}) \neq \underbrace{TTC(P'_{i_K}, P_{-\{i_K\}}, \succ)(i_{K-1})}_{=s_K}.$$

As above, we repeat these arguments to arrive a contradiction with Pareto-efficiency of  $\varphi$ , which completes the proof of the claim.  $\square$

Claim 2 shows the inductive step. As a result, if  $\varphi$  has less justified envy than  $TTC$  at  $\succ$ , then  $\varphi = TTC$ , completing the proof.  $\blacksquare$

## B Probabilistic Justified Envy Comparisons

Given a student  $i$ , let  $TTC(i)$  denote the assignment of student  $i$ . Given a school  $s$ , we abuse notation and let  $TTC(s)$  denote the set of students assigned to school  $s$ . Recall that a *short cycle* is a cycle in which a student points to a school and a school points to that student at some step of  $TTC$ . A *long cycle* is a cycle that is not short.

For some student  $j \in TTC(s)$ , let  $k(j)$  be the student pointed to by school  $s$  when student  $j$  is part of a cycle (if this is a short cycle then  $k(j) = j$ ). Let  $\underline{k}$  denote the student in  $\bigcup_{j \in TTC(s)} k(j)$  with the lowest priority.

The set of students in  $TTC(s)$  can be partitioned into two sets  $J_1 \cup J_2$ :

$J_1$ : students in  $J_1$  have a weakly higher priority than  $\underline{k}$ , and

$J_2$ : students in  $J_2$  have a strictly lower priority than  $\underline{k}$ .

$N^{TTC}(i, s)$  is the number of students assigned to school  $s$  that student  $i$  justifiably envies under  $TTC$ . We focus on the event that student  $i$  justifiably envies  $\ell$  or more students assigned at school  $s$  by  $TTC$ ; that is,

$$\{N^{TTC}(i, s) \geq \ell\}.$$

We also let  $\mathcal{E}_i^{TTC}(s)$  be the event that student  $i$  prefers  $s$  to  $TTC(i)$ .

**Proposition 5** (A TTC characterization result). *Given student  $i$ , integer  $\ell \geq 1$  and school  $s$ , we have*

$$\Pr \{N^{TTC}(i, s) \geq \ell \mid \mathcal{E}_i^{TTC}(s)\} = \mathbb{E} \left[ \max \left\{ 1 - \frac{\ell}{|J_2| + 1}, 0 \right\} \mid \mathcal{E}_i^{TTC}(s) \right].$$

*In addition,*

$$\Pr \{N^{TTC}(i, s) \geq \ell \mid \neg \mathcal{E}_i^{TTC}(s)\} = 0.$$

*Proof.* If student  $i$  does not prefer  $s$  to  $TTC(i)$  (that is,  $\mathcal{E}_i^{TTC}(s)$  does not hold), the probability that student  $i$  justifiably envies a student assigned school  $s$  under TTC is 0. If  $\mathcal{E}_i^{TTC}(s)$  holds, there may be positive probability that student  $i$  has justified envy toward a student assigned to school  $s$ . The following claim is the main step of the proof.

*Claim 1.* Fix a positive integer  $\ell$ . For any  $J \subset I$ , we must have

$$\Pr \{N^{TTC}(i, s) \geq \ell \mid \mathcal{E}_i^{TTC}(s) \text{ and } J_2 = J\} = \max \left\{ 1 - \frac{\ell}{|J| + 1}, 0 \right\}.$$

*Proof.* Let  $J \equiv \{j_1, \dots, j_{|J|}\}$ . We first show that

$$\Pr \{ \{J_2 = \{j_1, \dots, j_{|J|}\}\} \text{ and } \{i \succ_s j_1 \succ_s \dots \succ_s j_{|J|}\} \text{ and } \mathcal{E}_i^{TTC}(s) \}$$

is equal to

$$\Pr \{ \{J_2 = \{j_1, \dots, j_{|J|}\}\} \text{ and } \{\pi(i) \succ_s \pi(j_1) \succ_s \dots \succ_s \pi(j_{|J|})\} \text{ and } \mathcal{E}_i^{TTC}(s) \},$$

where  $\pi : J \cup \{i\} \rightarrow J \cup \{i\}$  is an arbitrary permutation of  $J \cup \{i\}$ .

Consider any realization of priorities  $\succ$  under which

$$\{ \{J_2 = \{j_1, \dots, j_{|J|}\}\} \text{ and } \{i \succ_s j_1 \succ_s \dots \succ_s j_{|J|}\} \text{ and } \mathcal{E}_i^{TTC}(s) \}$$

is true. Note first that any student in  $J_2$  must be assigned via a long cycle. If some student  $j \in J_2$  is assigned via a short cycle, then  $j = k(j)$ . Since by definition of  $\underline{k}$ ,  $k(j) \succeq_s \underline{k}$ , we obtain that  $j \succeq_s \underline{k}$ . But then student  $j$  cannot belong to  $J_2$  by construction of set  $J_2$ .

Next, recall that, by definition of student  $\underline{k}$ ,  $\underline{k} \succ_s j$  for any  $j \in J_2$ . Moreover,  $\underline{k} \succ_s i$  since  $\mathcal{E}_i^{TTC}(s)$  holds. Hence, if we start from  $\succ$ , and permute the priority of student  $i$  and students in  $J_2$  according to  $\pi$ , then TTC yields exactly the same assignment as under the permuted priority. The reason is that at any step of TTC involving school  $s$  before the permutation, the cycle that is formed involving  $s$  is unchanged after the permutation. Since school  $s$  points to  $k(j) \succeq_s \underline{k}$  before the permutation and since  $\underline{k} \succ_s i$  and  $\underline{k} \succ_s j$  for any  $j \in J$ , student  $k(j)$  continues to point to school  $s$  after the permutation.

After permutation  $\pi$ , the set  $J_2$  is composed of exactly the same students and therefore the event

$$\{ \{J_2 = \{j_1, \dots, j_{|J|}\}\} \text{ and } \{\pi(i) \succ_s \pi(j_1) \succ_s \dots \succ_s \pi(j_{|J|})\} \text{ and } \mathcal{E}_i^{TTC}(s) \}$$

holds. The reason why the set  $J_2$  is composed of exactly the same students after permutation  $\pi$ , note that since the permutation leaves all the steps of TTC unchanged, and since this permutation is restricted to students in  $J_2 \cup \{i\}$  who all have a strictly lower priority than  $\underline{k}$ ,  $\underline{k}$  must remain the same

after the permutation. Now, here again, given that the permutation is restricted to students in  $J_2 \cup \{i\}$  who all have a strictly lower priority than  $\underline{k}$ , the sets  $J_1$  and  $J_2$  must also remain the same.

Let  $\mathcal{P}_1$  and  $\mathcal{P}_2$  be the set of priorities giving rise to

$$\left\{ \{J_2 = \{j_1, \dots, j_{|J|}\}\} \text{ and } \{i \succ_s j_1 \succ_s \dots \succ_s j_{|J|}\} \text{ and } \mathcal{E}_i^{TTC}(s) \right\}$$

and

$$\left\{ J_2 = \{j_1, \dots, j_{|J|}\} \text{ and } \{\pi(i) \succ_s \pi(j_1) \succ_s \dots \succ_s \pi(j_{|J|})\} \text{ and } \mathcal{E}_i^{TTC}(s) \right\},$$

respectively. We have constructed an injection from  $\mathcal{P}_1$  to  $\mathcal{P}_2$  and so  $|\mathcal{P}_1| \leq |\mathcal{P}_2|$ . This simply comes from the observation that distinct priority profiles within  $\mathcal{P}_1$  result in distinct priority profiles in  $\mathcal{P}_2$  upon permuting.

Using a similar argument, we can also build an injection from  $\mathcal{P}_2$  to  $\mathcal{P}_1$  to show that

$$|\mathcal{P}_1| = |\mathcal{P}_2|.$$

Since schools' priorities  $\succ$  are uniform randomly generated, we can therefore conclude that

$$\Pr \left\{ \{J_2 = \{j_1, \dots, j_{|J|}\}\} \text{ and } \{i \succ_s j_1 \succ_s \dots \succ_s j_{|J|}\} \text{ and } \mathcal{E}_i^{TTC}(s) \right\}$$

is equal to

$$\Pr \left\{ \{J_2 = \{j_1, \dots, j_{|J|}\}\} \text{ and } \{\pi(i) \succ_s \pi(j_1) \succ_s \dots \succ_s \pi(j_{|J|})\} \text{ and } \mathcal{E}_i^{TTC}(s) \right\}.$$

As a result, conditional on  $\mathcal{E}_i^{TTC}(s)$  and  $\{J_2 = J\}$ , the ordering of student  $i$  and of students in  $J$  is random. In addition, under this conditioning event, student  $i$  must have a lower priority than any student in  $TTC(s) \setminus J$ . Indeed, for any  $j \in J_1$ , by definition of set  $J_1$ ,

$$j \succeq_s \underline{k}$$

and we already claimed that

$$\underline{k} \succ_s i.$$

We therefore conclude that the conditional probability that student  $i$  justifiably envies  $\ell$  or more students assigned to  $s$  is  $1 - \frac{\ell}{|J|+1}$  for  $\ell \leq |J|$  while it is 0 if  $\ell > |J|$ .<sup>35</sup>  $\square$

Using the claim, we have

$$\begin{aligned} & \Pr\{N^{TTC}(i, s) \geq \ell \mid \mathcal{E}_i^{TTC}(s)\} \\ &= \sum_J \Pr(J_2 = J \mid \mathcal{E}_i^{TTC}(s)) \Pr\{N^{TTC}(i, s) \geq \ell \mid \mathcal{E}_i^{TTC}(s) \text{ and } \{J_2 = J\}\} \\ &= \sum_J \Pr(J_2 = J \mid \mathcal{E}_i^{TTC}(s)) \max\left\{1 - \frac{\ell}{|J|+1}, 0\right\} \\ &= \mathbb{E}\left[\max\left\{1 - \frac{\ell}{|J_2|+1}, 0\right\} \mid \mathcal{E}_i^{TTC}(s)\right]. \end{aligned}$$

which completes the proof.  $\blacksquare$

<sup>35</sup>Assume  $\ell \leq |J|$ . By symmetry, the probability that the priority rank of student  $i$  is among the  $\ell$ th lowest among the  $|J| + 1$  random draws of priority ranks is  $\frac{\ell}{|J|+1}$ . Hence, the conditional probability that  $i$  envies  $\ell$  or more students (i.e., the complement event) is  $1 - \frac{\ell}{|J|+1}$ .

We also have an analogous result for RSD. Let  $\mathcal{E}_i^{RSD}(s)$  be the event that student  $i$  prefers  $s$  to RSD( $i$ ) and recall that  $N^{RSD}(i, s)$  stands for the number of students assigned to school  $s$  that student  $i$  justifiably envies under RSD.

**Proposition 6.** *Given student  $i$ , positive integer  $\ell \geq 1$  and school  $s$ , we have*

$$\Pr \{N^{RSD}(i, s) \geq \ell \mid \mathcal{E}_i^{RSD}(s)\} = \max \left\{ 1 - \frac{\ell}{q_s + 1}, 0 \right\}.$$

In addition,

$$\Pr \{N^{RSD}(i, s) \geq \ell \mid \neg \mathcal{E}_i^{RSD}(s)\} = 0.$$

*Proof.* If  $\mathcal{E}_i^{RSD}(s)$  does not hold, the probability that  $i$  envies a student assigned school  $s$  under RSD is 0. If  $\mathcal{E}_i^{RSD}(s)$  holds, the probability that student  $i$  has justified envy toward a student assigned to school  $s$  may be positive. Assuming  $\ell \leq q_s$ , conditional on  $\mathcal{E}_i^{RSD}(s)$ , the probability that  $i$  justifiably envies  $\ell$  or more students under RSD is

$$1 - \frac{\ell}{q_s + 1}.$$

This is the probability that not all seats of  $s$  are assigned to students with higher priority (a random probability event). ■

Propositions 5 and 6 allow us to prove Theorem 2.

*Proof of Theorem 2.* Fix any positive integer  $\ell \geq 1$  (the argument is trivial for  $\ell = 0$ ). Then

$$\begin{aligned} \Pr \{N^{TTC}(i, s) \geq \ell\} &= \Pr \{\mathcal{E}_i^{TTC}(s)\} \Pr \{N^{TTC}(i, s) \geq \ell \mid \mathcal{E}_i^{TTC}(s)\} \\ &= \Pr \{\mathcal{E}_i^{TTC}(s)\} \mathbb{E} \left[ \max \left\{ 1 - \frac{\ell}{|J_2| + 1}, 0 \right\} \mid \mathcal{E}_i^{TTC}(s) \right] \\ &\leq \Pr \{\mathcal{E}_i^{TTC}(s)\} \max \left\{ 1 - \frac{\ell}{q_s + 1}, 0 \right\} \\ &= \Pr \{\mathcal{E}_i^{RSD}(s)\} \max \left\{ 1 - \frac{\ell}{q_s + 1}, 0 \right\} \\ &= \Pr \{\mathcal{E}_i^{RSD}(s)\} \Pr \{N^{RSD}(i, s) \geq \ell \mid \mathcal{E}_i^{TTC}(s)\} \\ &= \Pr \{N^{RSD}(i, s) \geq \ell\}, \end{aligned}$$

where the first and the second equalities use Proposition 5, the first inequality uses the fact that  $|J_2| \leq q_s$ , the third equality uses the Pathak and Sethuraman (2011) equivalence result, while the two last equalities use Proposition 6.

Next, we show the second part of the Theorem. Fix any  $\ell = 1, \dots, q_s$ . The above weak inequality is strict if

$$\Pr \{J_2 = \emptyset \mid \mathcal{E}_i^{TTC}(s)\} > 0.$$

Indeed, if  $J_2 = \emptyset$  then

$$\max \left\{ 1 - \frac{\ell}{|J_2| + 1}, 0 \right\} = 0 < 1 - \frac{\ell}{q_s + 1} = \max \left\{ 1 - \frac{\ell}{q_s + 1}, 0 \right\}.$$

Recall also that  $|J_2| \leq q_s$  and  $\Pr\{\mathcal{E}_i^{TTC}(s)\} > 0$ . By assumption,  $\Pr\{\mathcal{E}_i^{TTC}(s)\} > 0$ . Hence, it remains to show that

$$\Pr\{J_2 = \emptyset \mid \mathcal{E}_i^{TTC}(s)\} > 0.$$

If all students in  $TTC(s)$  are assigned via a short cycle, then  $J_2 = \emptyset$  (indeed, if  $j$  is assigned to  $s$  via a short cycle then  $j = k(j) \succeq_s \underline{k}$  and so  $j$  is not in  $J_2$ ). Hence, it is enough to show that conditional on  $\mathcal{E}_i^{TTC}(s)$ , there is a strictly positive probability that all students in  $TTC(s)$  are assigned via a short cycles.

Pick any profile of priorities  $\succ$  under which  $\mathcal{E}_i^{TTC}(s)$  holds. Since the outcome of TTC is Pareto efficient and Abdulkadiroğlu and Sönmez (1998) show there exists a serial order such that a serial dictatorship can produce any Pareto efficient assignment, the outcome of TTC can be implemented using a serial dictatorship with an appropriately chosen serial order. We therefore consider the modified profile of priorities  $\succ'$  where all schools rank students according to this serial order so that all priorities are the same at each school. It is clear in that case TTC produces the same assignment as under serial dictatorship, which is the same assignment as TTC under the original priorities  $\succ$ . Moreover, all agents are assigned via short cycles. Therefore, under  $\succ'$ ,  $\mathcal{E}_i^{TTC}(s)$  still holds. Given that priorities are uniformly random,  $\succ'$  occurs with strictly positive probability. Hence, conditional on  $\mathcal{E}_i^{TTC}(s)$ ,  $\succ'$  occurs with strictly positive probability. ■

## C Sketch of Proof of Proposition 4

The proof is similar to the proof of Theorem 2, so we only provide a sketch. First, the equivalence result between TTC and RSD holds under both location-based priorities and positively correlated priorities since Carroll (2014)'s equivalence result applies in this environment.<sup>36</sup> Second, Proposition 5 is the cornerstone in the proof of Theorem 2. We briefly explain how its statement has to be modified.

Start with location-based priorities. Assume that student  $i$  is not in the catchment area of school  $s$ . Then student  $i$  cannot justifiably envy  $j \in J_2$  if this student  $j$  is in  $s$ 's catchment area (for a definition of  $J_2$  see the proof of Theorem 2). In this case, we can follow the same arguments as in the proof of Theorem 2 to show that we must have that for any positive integer  $\ell$  and school  $s$ ,

$$\Pr\{\{N^{TTC}(i, s) \geq \ell\} \mid i \notin C_s \text{ and } \mathcal{E}_i^{TTC}(s)\} = \mathbb{E}[\max\left\{1 - \frac{\ell}{|J_2 \setminus C_s| + 1}, 0\right\} \mid \mathcal{E}_i^{TTC}(s)].$$

If student  $i$  is in the catchment area of school  $s$ , then student  $i$  cannot have any justified envy toward any student assigned to  $s$  since  $|C_s| \leq q_s$  ensures that he is guaranteed a seat in a school weakly better than school  $s$ .

Under location-based priorities, the analogous result for RSD is unchanged, i.e., assuming  $\ell \leq q_s$ , conditional on  $\mathcal{E}_i^{RSD}(s)$ , the probability that  $i$  justifiably envies  $\ell$  or more students under RSD is still  $1 - \frac{\ell}{q_s + 1}$ . Assume  $\ell \leq q_s$ . Since the assignment of RSD is independent of the priority draws and since all students are ex-ante symmetric, the probability that the priority rank of student  $i$  is among the  $\ell$ th

<sup>36</sup>Let us denote  $\mathcal{P}$  for the set of priorities allowed by our procedure. We observe that given a priority profile  $\succ$  in  $\mathcal{P}$ , if we consider a permutation  $\pi : I \rightarrow I$  and replace  $i$  by  $\pi(i)$  in each school's priority ordering, then the new profile of priorities is also in  $\mathcal{P}$ . Since our process chooses a profile of priorities uniform at random within  $\mathcal{P}$ , Corollary 2 in Carroll (2014) gives an equivalence result between TTC and RSD in this environment.

lowest among agents in  $RSD(s) \cup \{i\}$ , i.e., among the  $|RSD(s)| + 1 = q_s + 1$  random draws of priority ranks is,  $\frac{\ell}{q_s+1}$ . Hence, the conditional probability that  $i$  envies  $\ell$  or more students (i.e., the complement event) is  $1 - \frac{\ell}{q_s+1}$ . The remaining arguments can therefore follow those above.

If  $i \in I_k$ , then student  $i$  cannot justifiably envy any individual outside  $I_k$ . Why? Student  $i$  cannot justifiably envy any student in tier  $I_{k'}$  with  $k' < k$ . Now, assume that student  $i$  justifiably envies a student  $j \in I_{k'}$ , where  $k' > k$ . Then consider  $k(j)$  the student pointing to  $j$  when  $j$  is part of a cycle. Because  $j \in I_{k'}$  with  $k' > k$  all students in tiers  $I_1, \dots, I_k, \dots, I_{k'-1}$  must be gone when  $j$  is part of a cycle. This implies that  $k(j)$  does not belong to these tiers. However, since student  $i$  prefers school  $s$  and is not assigned  $s$ , we must have that  $k(j) \succ_s i$ . Since student  $i$  is in  $I_k$ ,  $k(j)$  must belong to a tier in  $I_1, \dots, I_k$ , a contradiction.

Following the same arguments as in the proof of Theorem 2, we can show that for any positive integer  $\ell$  and school  $s$ , conditional on  $i \in I_k$  and  $\mathcal{E}_i^{TTC}(s)$ ,

$$Pr\{\{N^{TTC}(i, s) \geq \ell\} = \mathbb{E}[\max\{1 - \frac{\ell}{|J_2 \cap I_k| + 1}, 0\}]$$

Under positively correlated priorities, the analogous result for RSD is unchanged. The remaining arguments can therefore follow those above.

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# Online Appendix for “Minimizing Justified Envy in School Choice: The Design of New Orleans’ OneApp”

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July 2018

## S.1 Variants of TTC with Multiple Seats

**TTC-Clinch and Trade**, proposed by Morrill (2015), works as follows:

- **Step 1:**

- 1a) *For each  $i \in I$ , if it is one of the  $q_s$  highest ranked students at  $i$ 's most preferred school  $s$ , then assign  $i$  to  $s$ , remove  $i$ , and set  $q_s = q_s - 1$ . Whenever we remove a student, we adjust the rankings of all schools accordingly. This is called clinching a school. Iterate the clinching procedure until no student has one of the  $q_s$  highest priorities at her most preferred school  $s$ .*
- 1b) *Have each student that remains point to her most preferred school that has capacity greater than zero. Have each school with available capacity point to the highest ranked student. Note that a cycle must exist. For every cycle that exists, assign the student to the school to which she is pointing, remove the student, and reduce the capacity of the school by one.*

- **Step  $k$ :**

- ka) *If the school to which  $i$  was pointing in Round  $k - 1$  still has available capacity, then  $i$  continues to point to the same school. For the students whose favorite school was removed in the previous round, iterate the clinching process until no student has one of the  $q_s$  highest priority at her most preferred school  $s$  unless she was pointing to  $s$  at the end of round  $k - 1$ .*

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- kb) *Have each remaining student point to her most preferred school that has capacity greater than zero. Have each school with available capacity point to the highest priority student. A cycle must exist. For every cycle that exists, assign the student to the school to which she is pointing, remove the student, and reduce the capacity of the school by one.*

The algorithm terminates when all students are assigned a seat. Morrill (2015) shows that Clinch and Trade is strategy-proof and efficient.

**Equitable TTC**, proposed by Hakimov and Kesten (2014), works as follows:

- **Step 1:** *For each school, all available slots are assigned to students one by one, following their priority order, to form student-school pairs. Each student-school pair  $(i, s)$  points to the student-school pair  $(i', s')$  such that (1) school  $s'$  is the best choice of student  $i$ , and (2) student  $i'$  is the student with the highest priority for school  $s$  among the students who are assigned to a slot from school  $s'$ . If student  $i$  is already assigned to one slot from her best choice school, then all student-school pairs containing her point to that student-school pair. There is at least one cycle. In each cycle, corresponding trades are performed, and all student-school pairs that participate in a cycle are removed. It is possible that student-school pairs containing the same student, say student  $i$ , appear in either the same or in different cycles. In such a case, student  $i$  is placed in her best choice, and the other slots of that school (to which the student-school pairs containing her are pointing in those other cycles) remain to be inherited. For each student-school pair  $(i, s)$  that participates in a cycle, the slots assigned to student  $i$  in other student-school pairs that do not participate in a cycle also remain to be inherited.*

- **Step  $k$ :**

- ka) *Inheritance: For each school  $s$ , such that (i) there are slots at school  $s$  that remain to be inherited from previous steps, and (ii) there are no existing pairs that were assigned to a slot at school  $s$  in previous steps of the algorithm, the slots that remained to be inherited from previous steps are assigned to the remaining students one by one, following the priority order for school  $s$  to form new student-school pairs.*

- kb) *Pointing: Each student-school pair  $(i, s)$  points to the student-school pair  $(i', s')$  such that (i) school  $s'$  is the best choice of student  $i$ , and (ii) student  $i'$  is the student with the highest priority for school  $s$  among the students who are assigned to a slot from school  $s'$ . If student  $i$  is already assigned to one slot from her best choice school, then all student-school pairs containing her point to that student-school pair. There is at least one cycle. In each cycle, corresponding trades are performed, and all student-school pairs that participate in a cycle are removed. It is possible that student-school pairs containing the same student, say student  $i$ , appear in the same cycle or in*

different cycles. In such a case, student  $i$  is placed in her best choice, and the other slots of that school (to which the student-school pairs containing her are pointing in those other cycles) remain to be inherited. For each student-school pair  $(i, s)$  that participates in a cycle, the slots assigned to student  $i$  in other student-school pairs that do not participate in a cycle also remain to be inherited.

To understand the differences between these variations on TTC, consider the following example.

**Example S1.** [Variations on TTC] Suppose there are three students  $I = \{i_1, i_2, i_3\}$  and two schools  $S = \{s_1, s_2\}$ , with  $q_{s_1} = 2$  and  $q_{s_2} = 1$ . The preferences and priorities are given by

$P_{i_1}$	$P_{i_2}$	$P_{i_3}$	$\succ_{s_1}$	$\succ_{s_2}$
$s_2$	$s_1$	$s_2$	$i_1$	$i_2$
$s_1$	$s_2$	$s_1$	$i_2$	$i_3$
			$i_3$	$i_1$

TTC produces:

$$\begin{pmatrix} i_1 & i_2 & i_3 \\ s_2 & s_1 & s_1 \end{pmatrix},$$

where during TTC,  $i_2$  forms a cycle with  $i_1$  that assigns her to  $s_1$ , even though she has high enough priority to be assigned to  $s_1$  without being in a cycle with another student. TTC-Clinch and Trade as well as Equitable TTC avoid this cycle and produce the efficient and justified envy-free matching:

$$\begin{pmatrix} i_1 & i_2 & i_3 \\ s_1 & s_1 & s_2 \end{pmatrix}.$$

## S.2 Proof of Proposition 2

The example below shows that TTC-Counters, TTC-Clinch and Trade, and Equitable-TTC do not minimize justified envy in the class of Pareto efficient and strategy-proof mechanisms, when schools have multiple seats.

Consider TTC-Counters (as will become clear, the argument is similar for TTC-Clinch and Trade or Equitable-TTC). We build a Pareto efficient and strategy-proof mechanism  $\varphi$  that allows for strictly less justified envy than TTC-Counters. Suppose  $\varphi$  selects the same matching as TTC-Counters except for the following economy: there are four individuals  $i_1, i_2, i_3$ , and  $i_4$  and three schools  $s_1, s_2, s_3$ , where  $q_{s_1} = 1$  and  $q_{s_2} = q_{s_3} = 3$ . In this economy,  $\varphi$  selects a matching that is free of justified envy and Pareto efficient, which can be computed by student-proposing DA.

Ergin (2002) characterizes priorities under which, for any individual preference, there exists a matching that is Pareto efficient and justified envy-free. Priorities must be such that there is

no Ergin-cycle. A profile  $\succ$  has an Ergin-cycle if there are three individuals  $i_1, i_2$ , and  $i_3$  and two schools  $s_1$  and  $s_2$  such that the two conditions are satisfied:

1. *Cycle condition.*  $i_1 \succ_{s_1} i_2 \succ_{s_1} i_3$  and  $i_3 \succ_{s_2} i_1$ ,

2. *Scarcity condition.* There are (possibly empty) disjoint sets  $N_{s_1}$  and  $N_{s_2} \subseteq I \setminus \{i_1, i_2, i_3\}$  s.t.  $N_{s_1} \subseteq U_{s_1}(i_2)$  and  $N_{s_2} \subseteq U_{s_2}(i_1)$  and  $|N_{s_1}| = q_{s_1} - 1$  and  $|N_{s_2}| = q_{s_2} - 1$  where  $U_{s_1}(i_2)$  and  $U_{s_2}(i_1)$  are the strict upper contour set of  $i_2$  and  $i_1$ , respectively (i.e.,  $U_{s_1}(i_2) := \{\ell : \ell \succ_{s_1} i_2\}$  and  $U_{s_2}(i_1) := \{\ell : \ell \succ_{s_2} i_1\}$ ).

In the economy described above, the scarcity condition in the definition of an Ergin-cycle can never be satisfied. To see this, observe that for a school  $s \in \{s_2, s_3\}$ ,

$$|N_s| = 3 - 1 = 2,$$

while  $N_s \subseteq I \setminus \{i_1, i_2, i_3\}$  implies that

$$|N_s| \leq 1,$$

since  $|I| = 4$ . Therefore, sets satisfying the scarcity condition do not exist. Hence, any profile of priority relations is Ergin-acyclic.

Finally, it is enough for our purpose to build some  $(P, \succ)$  where the set of blocking pairs of  $\varphi$  is a proper subset of the set of blocking pairs of TTC-Counters. Since  $\varphi$  eliminates justified envy, we only need to show that there is  $(P, \succ)$  under which TTC-Counters does not eliminate justified envy.

Consider the following profile of preferences and priority relations:

$P_{i_1}$	$P_{i_2}$	$P_{i_3}$	$P_{i_4}$	$\succ_{s_1}$	$\succ_{s_2}$	$\succ_{s_3}$
$s_3$	$s_1$	$s_1$	$s_2$	$i_1$	$i_1$	$i_3$
	$s_3$			$i_4$	$i_3$	$i_4$
				$i_2$	$i_2$	$i_2$
				$i_3$	$i_4$	$i_1$

TTC-Counters produces:

$$\begin{pmatrix} i_1 & i_2 & i_3 & i_4 \\ s_3 & s_3 & s_1 & s_2 \end{pmatrix},$$

where  $(i_2, s_1)$  is a blocking pair.

This completes the argument for TTC-Counters. It is easy to check that TTC-Counters, TTC-Clinch and Trade, and Equitable TTC coincide to produce the same assignment for the above profile of preferences and priority relations. Hence, the same argument can be used for TTC-Clinch and Trade and Equitable TTC.

### S.3 Another Justified Envy-Minimal Mechanism

When each school has a single seat, we build a mechanism different from TTC that is strategy-proof, Pareto-efficient, and justified envy-minimal. The mechanism is identical to TTC except

at the following instance of priorities: we have three students  $i_1, i_2$  and  $i_3$  and two schools  $s_1$  and  $s_2$  each with a single seat. Priorities are given by

$\succ_{s_1}$	$\succ_{s_2}$
$i_2$	$i_1$
$i_3$	$i_3$
$i_1$	$i_2$

In essence, the mechanism will rank  $i_3$  on top of each school's ranking and run standard TTC on these modified priorities (except for some preference profiles where there is a unique efficient and stable allocation where the original priorities will still be used to run TTC). This mechanism will be denoted  $TTC^*$ . Let us describe it precisely. For the instance of priorities described above and for each profile of preferences  $P$ ,  $TTC^*$  selects a matching as follows.

Case A.

If under  $P$  there is an individual who ranks all schools as unacceptable then run TTC.

Case B.1.

If under  $P$  both  $i_1$  and  $i_2$  rank  $s_1$  first and  $i_1$  finds  $s_2$  unacceptable then run TTC

Case B.2.

If under  $P$  both  $i_1$  and  $i_2$  rank  $s_2$  first and  $i_2$  finds  $s_1$  unacceptable then run TTC

Case C.

If none of the above cases apply, move  $i_3$  to the top of each school's ranking. Run TTC on the modified priorities.

Clearly,  $TTC^*$  is Pareto efficient. We prove below that it is strategy-proof.

**Proposition S1.** *TTC\* is strategy-proof.*

*Proof.* Fix  $P$  falling into case A. If some student  $i$  deviates to  $P'_i$ , this cannot be profitable if we remain into case A or fall into Case B.1 or B.2 (since TTC is strategy-proof). Therefore, consider the case where we fall into Case C after  $i$ 's deviation. After the deviation, all individuals rank at least one school acceptable (since we are not in Case A anymore). Since at least one individual must rank all schools unacceptable before the deviation and since we are looking at a single deviation by individual  $i$ , we conclude that  $P_i$  ranks all schools unacceptable. Hence, under  $TTC^*$ ,  $i$  is unmatched under  $P$  and since  $P_i$  ranks all schools unacceptable, there cannot be any profitable deviation.

Fix  $P$  falling into case B.1 (and not in case A). If some student  $i$  deviates to  $P'_i$ , this cannot be profitable if we remain into case B.1 or fall into Case A or B.2 (since TTC is strategy-proof). Therefore, consider the case where we fall into Case C after  $i$ 's deviation. This must mean that before deviation both  $i_1$  and  $i_2$  rank  $s_1$  first and  $i_1$  finds  $s_2$  unacceptable, though this is not the

case anymore after deviation. Note that this must mean that  $i$  is either  $i_1$  or  $i_2$ . Further, since  $P$  falls into Case B.1, TTC\* runs standard TTC. Hence,  $i_2$  gets matched to her top choice  $s_1$  and so  $i_2$  has no incentive to deviate (recall that each individual finds at least one school acceptable since we are not in Case A). Hence, let us consider  $i = i_1$ . The only way to reach (by a deviation of  $i_1$ ) Case C is for  $i_1$  to claim that  $s_2$  is acceptable (while  $s_2$  is not acceptable to  $i_1$  under the original preferences  $P_i$ ). Now, to complete the argument, we distinguish two cases. First, assume that  $i_3$  ranks  $s_2$  first. Then, since we fall into Case C after deviation,  $\text{TTC}^*(P'_i, P_{-i})$  is given by

$$\begin{pmatrix} i_1 & i_2 & i_3 \\ i_1 & s_1 & s_2 \end{pmatrix}.$$

In particular,  $i_1$  cannot get  $s_1$  (the only acceptable school under  $P_i$ ) so the deviation to  $P'_i$  cannot be profitable. Similarly, in the other case where  $i_3$  ranks  $s_1$  first,  $\text{TTC}^*(P'_i, P_{-i})$  is given by

$$\begin{pmatrix} i_1 & i_2 & i_3 \\ s_2 & i_2 & s_1 \end{pmatrix}.$$

Here again,  $i_1$  fails to obtain  $s_1$  and so the deviation is not profitable. The case under which  $P$  falls into Case B.2 can be treated in the same way.

Fix  $P$  falling into case C. If some student  $i$  deviates to  $P'_i$ , this cannot be profitable if we remain into case C (since TTC is strategy-proof). Therefore, consider the case where we fall into Case A. This must mean that  $P'_i$  ranks all schools unacceptable. Since TTC\* is individually rational,  $i$ 's deviation cannot be profitable. So consider the case where after deviation we fall into Case B.1 (and not into Case A). This must mean that before deviation, either  $i_1$  or  $i_2$  does not rank  $s_1$  first, or  $i_1$  finds  $s_2$  acceptable while after deviation both  $i_1$  and  $i_2$  rank  $s_1$  first and  $i_1$  finds  $s_2$  unacceptable. This must mean that  $i$  is either  $i_1$  or  $i_2$ . If  $i = i_1$ , this means that,  $i_2$  ranks  $s_1$  first (recall that before and after deviation, each individual has at least one acceptable school since we do not fall into Case A before and after deviation). So, in particular, after deviation,  $i_1$  cannot get  $s_1$  ( $s_1$  will be allocated to  $i_2$ ). Since after deviation,  $i_1$  finds  $s_2$  unacceptable,  $i_1$  will not get  $s_2$  either, and so she will remain unmatched. So the deviation cannot be profitable to  $i_1$ .

Now, consider the other case where deviator  $i = i_2$ . This means that  $i_1$  ranks  $s_1$  first and ranks  $s_2$  unacceptable. This also means that before deviation,  $i_2$  ranks  $s_2$  first while after deviation  $i_2$  ranks  $s_1$  first. To complete the proof, we distinguish two cases. First, assume that  $i_3$  ranks  $s_2$  first. Then, at  $P$ ,  $i_2$  gets  $s_1$  if she finds  $s_1$  acceptable or remains unmatched. After deviation,  $i_2$  ranks  $s_1$  on top and  $i_2$  must be getting  $s_1$  after deviation, so this cannot be profitable. In the other case where  $i_3$  ranks  $s_1$  first, before deviation,  $i_2$  is getting  $s_2$ , which is her top choice. So the deviation cannot improve on this. The same reasoning holds if the deviation falls into Case B.2. ■

We fix any Pareto efficient and strategy-proof mechanism  $\varphi$  with less justified envy than

TTC\*. We claim that  $\varphi = \text{TTC}^*$ .

**Proposition S2.** *Fix any  $P$  that falls into Case A, B.1 or B.2.  $\varphi(P) = \text{TTC}^*(P)$ .*

*Proof.* Fix any  $P$  falling into Case A. Some individual must rank all schools as unacceptable. It is easy to check that, in such a case, there is a unique efficient and stable allocation that is selected by TTC (with only two students, priorities are trivially Ergin-acyclic). Hence, because  $\varphi$  has less justified envy than  $\text{TTC}^*$ ,  $\varphi$  must also select the unique efficient and stable allocation, and we obtain  $\varphi(P) = \text{TTC}^*(P)$ .

Now, fix any  $P$  falling into Case B.1. Both  $i_1$  and  $i_2$  rank  $s_1$  first, and  $i_1$  finds  $s_2$  unacceptable. Here again, one can check that TTC selects the unique efficient and stable allocation, and we obtain  $\varphi(P) = \text{TTC}^*(P)$ . A similar reasoning holds for any  $P$  falling into Case B.2. ■

**Proposition S3.** *Fix any  $P$  that falls into Case C.  $\varphi(P) = \text{TTC}^*(P)$ .*

*Proof.* We assume that  $P$  falls into Case C and prove the above proposition in the four following claims.

*Claim 1.* Assume that  $s_1 P_{i_1} s_2$  and  $s_2 P_{i_2} s_1$ .

$$\varphi(P) = \text{TTC}^*(P).$$

*Proof.* Clearly, under  $\text{TTC}^*$ ,  $i_3$  is never part of any blocking pair. Hence, because  $\varphi$  has less justified envy than  $\text{TTC}^*$ , we must have that  $i_3$  is never part of any blocking pair under  $\varphi$  as well. Assume wlog that  $s_1$  is  $i_3$ 's top choice (recall that because  $P$  falls into Case C, each individual finds at least one school acceptable).

In the sequel, we claim that  $i_3$  is assigned its top choice  $s_1$  under matching  $\varphi(P)$ . If  $i_3$  is not assigned its top choice  $s_1$  under  $\varphi$ , then in order to ensure that  $(i_3, s_1)$  does not block  $\varphi(P)$ , we must have that  $i_2$  is matched to  $s_1$  under  $\varphi(P)$ . Now, consider two cases. First,  $i_3$  is matched to  $s_2$  under  $\varphi(P)$ . In that case,  $i_2$  and  $i_3$  would be better off switching their assignments, a contradiction with Pareto efficiency of  $\varphi$ . In the other case,  $i_3$  must be unmatched under  $\varphi(P)$ . If  $i_1$  gets matched to  $s_2$  under  $\varphi(P)$ , allowing  $i_2$  and  $i_1$  to switch their assignments would be beneficial to both of them, again a contradiction with Pareto efficiency of  $\varphi$ . If  $i_1$  is not matched to  $s_2$  under  $\varphi(P)$  then  $s_2$  is unmatched, and by assigning it to  $i_2$  we Pareto-improve on  $\varphi(P)$ , a contradiction.

Thus, we proved that  $\varphi(P)(i_3) = s_1 = \text{TTC}^*(P)(i_3)$ . Now, let us complete the argument and show that  $\varphi(P) = \text{TTC}^*(P)$ . First, consider the case where  $i_1$  finds  $s_2$  acceptable.  $\text{TTC}^*$  yields the following matching

$$\begin{pmatrix} i_1 & i_2 & i_3 \\ s_2 & i_2 & s_1 \end{pmatrix}.$$

If under  $\varphi(P)$ ,  $i_1$  remains unmatched, then  $(i_1, s_2)$  would block  $\varphi(P)$  while it does not block  $\text{TTC}^*(P)$ , a contradiction with our assumption that  $\varphi$  has less justified envy than  $\text{TTC}^*$ . Thus,

$\varphi(P)(i_1) = s_2 = \text{TTC}^*(P)(i_1)$  and so we conclude that  $\varphi(P) = \text{TTC}^*(P)$ . Now, consider the second case where  $i_1$  finds  $s_2$  unacceptable. Recall that  $s_2$  must be acceptable to  $i_2$ , and so  $\text{TTC}^*$  yields the following matching

$$\begin{pmatrix} i_1 & i_2 & i_3 \\ i_1 & s_2 & s_1 \end{pmatrix}.$$

Clearly, since we showed that  $i_3$  gets matched to  $s_1$  under  $\varphi(P)$ ,  $i_1$  remains unmatched under  $\varphi(P)$ . So by Pareto efficiency of  $\varphi$ , it must be that  $\varphi(P)(i_2) = s_2 = \text{TTC}^*(P)(i_2)$ . We conclude that  $\varphi(P) = \text{TTC}^*(P)$ .  $\square$

*Claim 2.* Assume that  $s_1 P_{i_1} s_2$  and  $s_1 P_{i_2} s_2$ .

$$\varphi(P) = \text{TTC}^*(P).$$

*Proof.* There are two cases.

*Case 1.*  $s_1 P_{i_3} s_2$ . Because  $P$  falls into Case C, each individual ranks at least one school acceptable (since  $P$  does not fall into Case A) and  $i_1$  finds  $s_2$  acceptable (since  $P$  does not fall into Case B.1). Thus,  $\text{TTC}^*$  yields the following matching

$$\begin{pmatrix} i_1 & i_2 & i_3 \\ s_2 & i_2 & s_1 \end{pmatrix}.$$

We first claim that under  $\varphi(P)$ ,  $i_2$  must remain unmatched. Indeed, if  $i_2$  is matched under  $\varphi(P)$ , then consider the new preference profile where  $s_2 P'_{i_2} s_1 P'_{i_2} i_2$ . Note that  $(P'_{i_2}, P_{-\{i_2\}})$  falls into the cases considered in Claim 1. Hence, by Claim 1, we know that  $\varphi(P'_{i_2}, P_{-\{i_2\}})(i_3) = \text{TTC}^*(P'_{i_2}, P_{-\{i_2\}})(i_3) = s_1$  and  $\varphi(P'_{i_2}, P_{-\{i_2\}})(i_2) = \text{TTC}^*(P'_{i_2}, P_{-\{i_2\}})(i_2) = i_2$ . Thus, from profile  $(P'_{i_2}, P_{-\{i_2\}})$ ,  $i_2$  can misreport her preference profile as  $P_{i_2}$ . In turn, she gets matched and is strictly better-off, which contradicts the strategy-proofness of  $\varphi$ . Hence, under  $\varphi(P)$ ,  $i_2$  must be unmatched. Next, we claim that  $i_3$  is assigned  $s_1$  under  $\varphi(P)$ . Indeed, if  $i_3$  is not assigned  $s_1$  under  $\varphi(P)$ , then  $i_1$  must be assigned  $s_1$  since it is acceptable to her (and we already know that  $i_2$  must be unmatched). But then  $(i_3, s_1)$  would block  $\varphi(P)$  but does not block  $\text{TTC}^*(P)$ , which contradicts our assumption that  $\varphi$  has less justified envy than  $\text{TTC}^*$ . To conclude, under  $\varphi(P)$ ,  $i_3$  gets  $s_1$ ,  $i_2$  is unmatched, and so, since  $s_2$  is acceptable to  $i_1$ ,  $i_1$  gets matched to  $s_2$ . Thus,  $\varphi(P) = \text{TTC}^*(P)$ .

*Case 2.*  $s_2 P_{i_3} s_1$ .  $\text{TTC}^*$  yields the following matching

$$\begin{pmatrix} i_1 & i_2 & i_3 \\ i_1 & s_1 & s_2 \end{pmatrix}.$$

We first claim that  $\varphi(P)$  matches  $i_3$  to her top choice  $s_2$ . Indeed, if  $i_3$  is not matched to  $s_2$  under  $\varphi(P)$  then in order for  $(i_3, s_2)$  not to block  $\varphi(P)$ ,  $i_1$  must match to  $s_2$ . But then, in order

for  $(i_2, s_1)$  not to block  $\varphi(P)$ , which is necessary since it does not block  $\text{TTC}^*(P)$ ,  $i_2$  must also match  $s_1$ . So if  $i_3$  is not matched to  $s_2$  under  $\varphi(P)$  the only candidate for  $\varphi(P)$  is

$$\begin{pmatrix} i_1 & i_2 & i_3 \\ s_2 & s_1 & i_3 \end{pmatrix}.$$

Now, let us assume that  $i_3$  ranks  $s_1$  acceptable under  $P_{i_3}$ . Next, consider the preference profile  $(P'_{i_3}, P_{-\{i_3\}})$  where  $s_1 P'_{i_3} s_2 P'_{i_3} i_3$ . Note that  $(P'_{i_3}, P_{-\{i_3\}})$  falls into Case 1 considered just above. Hence, we know that  $\varphi(P'_{i_3}, P_{-\{i_3\}}) = \text{TTC}^*(P'_{i_3}, P_{-\{i_3\}})$  and so  $i_3$  is matched to  $s_1$  under  $\varphi(P'_{i_3}, P_{-\{i_3\}})$ . Since  $i_3$  is unmatched under  $\varphi(P)$ , because we assumed that  $i_3$  ranks  $s_1$  acceptable under  $P_{i_3}$ , we found a profitable deviation for  $i_3$ , a contradiction with the strategy-proofness of  $\varphi$ . Thus, provided that  $P_{i_3}$  ranks  $s_1$  as acceptable, we obtained  $\varphi(P_{i_3}, P_{-\{i_3\}})(i_3) = \text{TTC}^*(P_{i_3}, P_{-\{i_3\}})(i_3) = s_2$ .

Let us now assume that  $i_3$  ranks  $s_1$  unacceptable under  $P_{i_3}$ . Consider a deviation of  $i_3$  to  $P'_{i_3}$  satisfying  $s_2 P'_{i_3} s_1 P'_{i_3} i_3$ , i.e., where  $s_1$  is ranked as acceptable. We just saw that, in such a case,  $\varphi(P'_{i_3}, P_{-\{i_3\}})(i_3) = \text{TTC}^*(P'_{i_3}, P_{-\{i_3\}})(i_3) = s_2$  and so  $i_3$  gets matched to  $s_2$  under  $\varphi(P'_{i_3}, P_{-\{i_3\}})$ . Here again, we find a profitable deviation for  $i_3$ , which contradicts the strategy-proofness of  $\varphi$ .

We conclude that  $\varphi(P)$  matches  $i_3$  to her top choice  $s_2$ . Now,  $\text{TTC}^*(P)$  matches  $i_2$  with  $s_1$ , and, in order not to have the blocking pair  $(i_2, s_1)$  under  $\varphi(P)$ ,  $i_2$  and  $s_1$  must also be matched together under  $\varphi(P)$ . We conclude that  $\varphi(P) = \text{TTC}^*(P)$ .  $\square$

*Claim 3.* Assume that  $s_2 P_{i_1} s_1$  and  $s_2 P_{i_2} s_1$ .

$$\varphi(P) = \text{TTC}^*(P).$$

*Proof.* The proof is similar to that of Claim 2.  $\square$

*Claim 4.* Assume that  $s_2 P_{i_1} s_1$  and  $s_1 P_{i_2} s_2$ .

$$\varphi(P) = \text{TTC}^*(P).$$

*Proof.* Without loss of generality, assume that  $s_2 P_{i_3} s_1$  (the same argument applies when  $s_1 P_{i_3} s_2$ ).  $\text{TTC}^*$  yields the following matching

$$\begin{pmatrix} i_1 & i_2 & i_3 \\ i_1 & s_1 & s_2 \end{pmatrix}.$$

If, under  $\varphi(P)$ ,  $i_3$  is not matched to her top choice  $s_2$ , then in order for  $(i_3, s_2)$  not to block  $\varphi(P)$  (which is necessary, since it does not block  $\text{TTC}^*(P)$ ),  $i_1$  must be matched to  $s_2$  under  $\varphi(P)$ . But then for  $(i_2, s_1)$  not to block  $\varphi(P)$  (which is necessary since it does not block  $\text{TTC}^*(P)$ ),  $i_2$

must be matched to  $s_1$ . Thus, if  $i_3$  is not matched to her top choice  $s_2$ , the only candidate for  $\varphi(P)$  is

$$\begin{pmatrix} i_1 & i_2 & i_3 \\ s_2 & s_1 & i_3 \end{pmatrix}.$$

Now, consider  $P'_{i_1}$  such that  $s_1 P'_{i_1} s_2 P'_{i_1} i_1$ . Since  $i_1$  ranks  $s_2$  acceptable under  $P'_{i_1}$ ,  $(P'_{i_1}, P_{-\{i_1\}})$  falls in to the profile of preferences considered in Claim 2. Hence,  $\varphi(P'_{i_1}, P_{-\{i_1\}})$  and  $\text{TTC}^*(P'_{i_1}, P_{-\{i_1\}})$  both yield the same matching given by

$$\begin{pmatrix} i_1 & i_2 & i_3 \\ i_1 & s_1 & s_2 \end{pmatrix}.$$

Now, if the true preference profile is  $(P'_{i_1}, P_{-\{i_1\}})$  and  $i_1$  misreports to  $P_{i_1}$ , then  $i_1$  gets matched to  $s_2$  under  $\varphi(P_{i_1}, P_{-\{i_1\}})$ . Hence, the misreport  $P_{i_1}$  is profitable to  $i_1$ , which contradicts the strategy-proofness of  $\varphi$ .

We conclude that under  $\varphi(P)$ ,  $i_3$  must be matched to her top choice  $s_2$ . But now, if  $i_2$  is not matched to  $s_1$  under  $\varphi(P)$  then  $(i_2, s_1)$  blocks  $\varphi(P)$  but does not block  $\text{TTC}^*(P)$ , which is a contradiction. Hence,  $i_2$  must be matched to  $s_1$ , and we conclude that  $\varphi(P) = \text{TTC}^*(P)$ .  $\square$

These four claims together establish the proposition.  $\blacksquare$

## References

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